

Exhibit A

Detailed Description of AlixPartners' Fees and Hours by Matter Category



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Chapter 11 Process / Case Management
Code: 20008940PA0003.1.1

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	AS	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	TR	Coordinate team time entry on new case codes with A. Shah, K. Coleman, and A. Perrella (all AlixPartners)	0.3
09/09/2024	AP	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	SS	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	JEC	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	JJ	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	JC	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	KP	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	RMT	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	RS	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	SL	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/09/2024	TR	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, J. Clarrey, T. Reid, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg and R. Steere (all AlixPartners) re: work stream check-in	0.6
09/10/2024	AP	Meeting with J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: meeting tracking file	0.4
09/10/2024	AP	Develop meeting time tracking tool for internal team	0.8
09/10/2024	JJ	Listening into the first day declaration and taking memos on the essential parts	1.0
09/10/2024	JEC	Research Chapter 11 compliance matters to address inquiries from company	1.6
09/10/2024	RMT	Summarize key dates of Bidding Sale Motion	1.3
09/10/2024	RMT	Summarize key dates of Lease Sale Motion	1.1
09/10/2024	JJ	Meeting with J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: meeting tracking file	0.4



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09/10/2024	JC	Meeting with J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: meeting tracking file	0.4
09/10/2024	RMT	Meeting with J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: meeting tracking file	0.4
09/10/2024	RS	Meeting with J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: meeting tracking file	0.4
09/10/2024	TR	Meeting with J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: meeting tracking file	0.4
09/11/2024	AP	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	SS	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	JC	Correspondence with Big Lots team re: dismantling of equipment at distribution centers	0.3
09/11/2024	JEC	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	KP	Prepare responses to company and constituent inquiries	2.4
09/11/2024	JEC	Review correspondence re: first day relief	0.4
09/11/2024	KP	Review responses and material re: pertinent issues	1.3
09/11/2024	JJ	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	JC	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	HF	Call with H. Etlin and K. Percy (AlixPartners) re: Big Lots status and issues	0.5
09/11/2024	KP	Call with H. Etlin and K. Percy (AlixPartners) re: Big Lots status and issues	0.5
09/11/2024	KP	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	RMT	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	RS	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	SL	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6
09/11/2024	TR	Meeting with K. Percy, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: recurring internal check-in	0.6



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09/12/2024	JEC	Coordinate with AlixPartners team re: case administration matters	0.4
09/12/2024	JC	Correspondence with DPW and Morris Nichols to discuss store closure timeline	0.3
09/12/2024	KP	Meeting with J Ramsden (BL) re: bankruptcy issues	0.6
09/12/2024	KP	Prepare responses to company and constituent inquiries	1.7
09/12/2024	KP	Review responses and material re: pertinent issues	1.4
09/13/2024	AS	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (AlixPartners) re: internal team workstream update	0.5
09/13/2024	AP	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (AlixPartners) re: internal team workstream update	0.5
09/13/2024	SS	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (AlixPartners) re: internal team workstream update	0.5
09/13/2024	JJ	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (AlixPartners) re: internal team workstream update	0.5
09/13/2024	KP	Prepare responses to company and constituent inquiries	2.7
09/13/2024	JEC	Review information related to noticing inquiry	0.3
09/13/2024	KP	Review responses and material re: pertinent issues	2.4
09/13/2024	JC	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (AlixPartners) re: internal team workstream update	0.5
09/13/2024	KP	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (AlixPartners) re: internal team workstream update	0.5
09/13/2024	RMT	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (all AlixPartners) re: internal team workstream update	0.5
09/13/2024	TR	Meeting with K. Percy, A. Shah, S. Scales, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio (all AlixPartners) re: internal team workstream update	0.5
09/16/2024	AP	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	SS	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: bi-weekly workstream management update (partial)	0.5
09/16/2024	SS	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss workstream planning	1.0



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09/16/2024	JEC	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	JJ	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	TR	Align internally on resource workloads	0.2
09/16/2024	JC	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: bi-weekly workstream management update	0.6
09/16/2024	JC	Review documents related to Initial Debtor Interview	0.8
09/16/2024	KP	Review responses and material re: pertinent issues	1.8
09/16/2024	JEC	Review updated information related to parties in interest list	0.8
09/16/2024	KP	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: bi-weekly workstream management update	0.6
09/16/2024	KP	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	RMT	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	RS	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss workstream planning	1.0
09/16/2024	SL	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/16/2024	TR	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: bi-weekly workstream management update	0.6
09/16/2024	TR	Meeting with K. Percy, S. Scales, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal team workstream updates	0.6
09/17/2024	SS	Discuss workload & strategy with S. Scales and T. Reid (AlixPartners)	0.4
09/17/2024	JEC	Coordinate with AlixPartners team on workstream planning matters	0.8
09/17/2024	RMT	Research on the prospective UCC list to include vendors term tracker information	0.7
09/17/2024	JEC	Review correspondence re: case administration matters	0.4
09/17/2024	JC	Review draft of second day motions provided by Davis Polk	0.5
09/17/2024	JEC	Review drafts of additional pending motions to provide feedback to DPW team	1.9
09/17/2024	JEC	Review information related to ordinary course professionals	0.6
09/17/2024	TR	Discuss workload & strategy with S. Scales and T. Reid (AlixPartners)	0.4
09/18/2024	AS	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5



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09/18/2024	AP	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	AP	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	JEC	Attend meeting with R. Robins, S. Hutkai (both BL), S. Piraino, A. Shpeen, E. Stern, others (all DPW), K. Percy, S. Lemack, J. Chan and J. Clarrey (all AlixPartners) to discuss ordinary course professionals	0.5
09/18/2024	JEC	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	JEC	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	JJ	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	JJ	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	JC	Attend meeting with R. Robins, S. Hutkai (both BL), S. Piraino, A. Shpeen, E. Stern, others (all DPW), K. Percy, S. Lemack, J. Chan and J. Clarrey (all AlixPartners) to discuss ordinary course professionals	0.5
09/18/2024	JC	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Erickson (Guggenheim), A. Graiser (A&G) re: real estate strategy discussion	0.4
09/18/2024	JEC	Coordinate with DPW team on ordinary course professional matters	0.3
09/18/2024	RMT	Include OCP category to track relief amounts	1.3
09/18/2024	JC	Meeting with K. Nix, J. Nanberg (Big Lots) re: store optimization	0.4
09/18/2024	KP	Attend meeting with R. Robins, S. Hutkai (both BL), S. Piraino, A. Shpeen, E. Stern, others (all DPW), K. Percy, S. Lemack, J. Chan and J. Clarrey (all AlixPartners) to discuss ordinary course professionals	0.5
09/18/2024	KP	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Erickson (Guggenheim), A. Graiser (A&G) re: real estate strategy discussion	0.4
09/18/2024	KP	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	JEC	Review information related to parties in interest compliance requirements	0.8
09/18/2024	JEC	Review ordinary course professional information	0.9



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09/18/2024	KP	Review responses and material re: pertinent issues	2.7
09/18/2024	RMT	Update payments relief tracker with recent payments and wires	0.5
09/18/2024	RMT	Update the relief tracker with 9/17 payments	0.5
09/18/2024	RMT	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	RMT	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	RS	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Erickson (Guggenheim), A. Graiser (A&G) re: real estate strategy discussion	0.4
09/18/2024	RS	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	SL	Attend meeting with R. Robins, S. Hutkai (both BL), S. Piraino, A. Shpeen, E. Stern, others (all DPW), K. Percy, S. Lemack, J. Chan and J. Clarrey (all AlixPartners) to discuss ordinary course professionals	0.5
09/18/2024	SL	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: internal daily sync	0.5
09/18/2024	SL	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: weekly sync on Big Lots update	0.5
09/18/2024	TR	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (all AlixPartners) re: internal daily sync	0.5
09/18/2024	TR	Meeting with K. Percy, J. Clarrey, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (all AlixPartners), A. Shpeen, S. Piraino (both Davis Polk) re: weekly sync on Big Lots update	0.5
09/19/2024	AS	Meeting with H. Etlin, K. Percy, A. Shah, S. Scales, J. Chan, T. Reid (AlixPartners), R. Robins, J. Ramsden, B. Thorn (Big Lots), A. Shpeen (Davis Polk), M. Gottlieb (Guggenheim) re: outstanding general weekly update with management	0.4
09/19/2024	SS	Meeting with H. Etlin, K. Percy, A. Shah, S. Scales, J. Chan, T. Reid (AlixPartners), R. Robins, J. Ramsden, B. Thorn (Big Lots), A. Shpeen (Davis Polk), M. Gottlieb (Guggenheim) re: outstanding general weekly update with management	0.4
09/19/2024	JC	Meeting with H. Etlin, K. Percy, A. Shah, S. Scales, J. Chan, T. Reid (AlixPartners), R. Robins, J. Ramsden, B. Thorn (Big Lots), A. Shpeen (Davis Polk), M. Gottlieb (Guggenheim) re: outstanding general weekly update with management	0.4



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09/19/2024	KP	Meeting with H. Etlin, K. Percy, A. Shah, S. Scales, J. Chan, T. Reid (AlixPartners), R. Robins, J. Ramsden, B. Thorn (Big Lots), A. Shpeen (Davis Polk), M. Gottlieb (Guggenheim) re: outstanding general weekly update with management	0.4
09/19/2024	RMT	Create pre and post petition division for Geodis payments	0.3
09/19/2024	JEC	Review information related to project and workstream planning to assess next steps	0.6
09/19/2024	KP	Review responses and material re: pertinent issues	1.9
09/19/2024	RMT	Update payments requests file for 9/19 payments	0.3
09/19/2024	TR	Meeting with H. Etlin, K. Percy, A. Shah, S. Scales, J. Chan, T. Reid (all AlixPartners), R. Robins, J. Ramsden, B. Thorn (all Big Lots), A. Shpeen (Davis Polk), M. Gottlieb (Guggenheim) re: outstanding general weekly update with management	0.4
09/20/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	JEC	Attend meeting with M. Barga (BL) and S. Rogers Churchill (MNAT) to discuss utility adequate assurance requests	0.5
09/20/2024	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	KP	Prepare plan for outstanding workstreams	2.3
09/20/2024	KP	Prepare responses to company and constituent inquiries	1.6
09/20/2024	KP	Review responses and material re: pertinent issues	2.8
09/20/2024	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Chapter 11 Process / Case Management
Code: 20008940PA0003.1.1

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/20/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal team sync	0.5
09/20/2024	TR	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (all AlixPartners) re: daily internal team sync	0.5
09/23/2024	AS	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	AP	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss workstream planning	0.6
09/23/2024	JEC	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	JEC	Meeting with J. Clarrey, J. Chan, T. Reid (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly advisor meeting	0.5
09/23/2024	JJ	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	JC	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	JC	Meeting with J. Clarrey, J. Chan, T. Reid (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly advisor meeting	0.5
09/23/2024	JJ	Analysis of inventory roll - with specific questions on domestic receipts and calibrating new forecast methodology	1.7
09/23/2024	RMT	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	RMT	Create the list of FF&E vendors that need to be notified	0.6
09/23/2024	RS	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss workstream planning	0.6
09/23/2024	SL	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5
09/23/2024	TR	Meeting with A. Shah, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal AlixPartners sync	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/23/2024	TR	Meeting with J. Clarrey, J. Chan, T. Reid (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly advisor meeting	0.5
09/25/2024	AS	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	AP	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), A. Shpeen, B. Resnick, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb, A. Rifkin (Guggenheim), J. Alberto (Cole Schotz), S. Simms (FTI) re: introductory meeting with UCC	0.5
09/25/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, T. Reid, J. Jang (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly internal advisor call	0.4
09/25/2024	JEC	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, T. Reid, J. Jang (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly internal advisor call	0.4
09/25/2024	JJ	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, T. Reid, J. Jang (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly internal advisor call	0.4
09/25/2024	JC	Meeting with H. Etlin, K. Percy, J. Chan (AlixPartners) re: weekly case sync meeting	0.5
09/25/2024	JC	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklenburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), A. Shpeen, B. Resnick, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb, A. Rifkin (Guggenheim), J. Alberto (Cole Schotz), S. Simms (FTI) re: introductory meeting with UCC	0.5
09/25/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, T. Reid, J. Jang (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly internal advisor call	0.4
09/25/2024	HF	Meeting with H. Etlin, K. Percy, J. Chan (AlixPartners) re: weekly case sync meeting	0.5
09/25/2024	KP	Meeting with H. Etlin, K. Percy, J. Chan (AlixPartners) re: weekly case sync meeting	0.5



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09/25/2024	KP	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), A. Shpeen, B. Resnick, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb, A. Rifkin (Guggenheim), J. Alberto (Cole Schotz), S. Simms (FTI) re: introductory meeting with UCC	0.5
09/25/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, T. Reid, J. Jang (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly internal advisor call	0.4
09/25/2024	RMT	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	JC	Corresponding with DPW on outstanding items	0.2
09/25/2024	RS	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, R. Steere (AlixPartners), A. Shpeen, B. Resnick, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb, A. Rifkin (Guggenheim), J. Alberto (Cole Schotz), S. Simms (FTI) re: introductory meeting with UCC	0.5
09/25/2024	TR	Meeting with K. Percy, A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (all AlixPartners) re: bi-weekly internal call	0.5
09/25/2024	TR	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, T. Reid, J. Jang (AlixPartners), A. Shpeen, S. Piraino (Davis Polk) re: bi-weekly internal advisor call	0.4
09/26/2024	SS	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), J. Nanberg, J. Ramsden, B. Thorn (Big Lots), A. Shpeen, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb (Guggenheim) re: bi-weekly management meeting	0.5
09/26/2024	JC	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), J. Nanberg, J. Ramsden, B. Thorn (Big Lots), A. Shpeen, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb (Guggenheim) re: bi-weekly management meeting	0.5
09/26/2024	KP	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), J. Nanberg, J. Ramsden, B. Thorn (Big Lots), A. Shpeen, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb (Guggenheim) re: bi-weekly management meeting	0.5
09/26/2024	JC	Corresponding with DPW on outstanding items	0.3
09/26/2024	KP	Prepare responses to company and constituent inquiries	2.2
09/26/2024	KP	Review responses and material re: pertinent issues	2.6
09/26/2024	TR	Meeting with K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), J. Nanberg, J. Ramsden, B. Thorn (Big Lots), A. Shpeen, S. Piraino (Davis Polk), S. Erickson, M. Gottlieb (Guggenheim) re: bi-weekly management meeting	0.5
09/27/2024	JC	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6



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09/27/2024	AS	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/27/2024	AP	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/27/2024	JJ	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/27/2024	RS	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/27/2024	JEC	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/27/2024	RMT	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/27/2024	KP	Prepare responses to company and constituent inquiries	1.9
09/27/2024	JEC	Review correspondence re: case administration matters	0.2
09/27/2024	JEC	Review ordinary course professional information	0.2
09/27/2024	TR	Meeting with A. Shah, J. Clarrey, J. Chan, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: bi-weekly internal call	0.6
09/30/2024	AS	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	AS	Meeting with K. Percy, A. Shah, S. Scales, T. Reid (AlixPartners), A. Shpeen (Davis Polk), J. Borow (Guggenheim), B. Thorn, J. Ramsden (Big Lots) re: bi-weekly advisor call	0.8
09/30/2024	AP	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	SS	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	SS	Meeting with K. Percy, A. Shah, S. Scales, T. Reid (AlixPartners), A. Shpeen (Davis Polk), J. Borow (Guggenheim), B. Thorn, J. Ramsden (Big Lots) re: bi-weekly advisor call	0.8
09/30/2024	JEC	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	JJ	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	JC	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	KP	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/30/2024	KP	Meeting with K. Percy, A. Shah, S. Scales, T. Reid (AlixPartners), A. Shpeen (Davis Polk), J. Borow (Guggenheim), B. Thorn, J. Ramsden (Big Lots) re: bi-weekly advisor call	0.8
09/30/2024	RMT	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	RS	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	SL	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	TR	Meeting with K. Percy, A. Shah, S. Scales, J. Clarrey, J. Chan, S. Lemack, T. Reid, A. Perrella, J. Jang, R. Mecklemburg Tenorio, R. Steere (AlixPartners) re: daily internal sync	0.4
09/30/2024	TR	Meeting with K. Percy, A. Shah, S. Scales, T. Reid (AlixPartners), A. Shpeen (Davis Polk), J. Borow (Guggenheim), B. Thorn, J. Ramsden (Big Lots) re: bi-weekly advisor call	0.8
09/30/2024	JEC	Review correspondence re: case administration matters	0.6
09/30/2024	JEC	Review first day order information to support team request	0.6
Total Professional Hours			<u>139.2</u>



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PROFESSIONAL	RATE	HOURS	FEES
Holly Etlin	\$1,495	1.4	2,093.00
Amol Shah	\$1,495	4.8	7,176.00
Kent Percy	\$1,380	42.1	58,098.00
Steve Scales	\$1,225	5.3	6,492.50
Jarod E Clarrey	\$1,100	20.2	22,220.00
Job Chan	\$1,100	12.2	13,420.00
Sam Lemack	\$895	6.3	5,638.50
Thomas Reid	\$895	10.3	9,218.50
Anthony Perrella	\$810	7.9	6,399.00
Rosa Mecklemburg Tenorio	\$770	12.8	9,856.00
Jimmy Jang	\$750	9.3	6,975.00
Rowan Steere	\$625	6.6	4,125.00
Total Professional Hours and Fees		139.2	\$ 151,711.50



Big Lots, Inc.
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Columbus, OH 43081

Re: DIP Financing
Code: 20008940PA0003.1.2

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	TR	Field client questions via e-mail on vendor requests for DIP terms & clarifications on FAQs/talking points shared this morning	0.9
09/09/2024	JC	Review cash flow meeting in advance of discussion with DIP lender advisors	0.4
09/09/2024	RS	Review DIP financing first day motion	0.4
09/09/2024	JJ	Update the business plan to the final DIP liquidity model	2.5
09/10/2024	JC	Correspondence with A&G and Davis Polk re: DIP language	0.3
09/10/2024	JC	Review DIP agreement to review store closing issues	0.5
09/10/2024	JJ	Review the filed DIP liquidity model to understand the changes that will be made for liquidation forecast	1.6
09/10/2024	AP	Update DIP balances as of exit in liquidity forecast	1.3
09/10/2024	RS	Update inventory reserve calculation for FILO DIP	0.2
09/10/2024	JC	Meeting with J. Chan, R. Steere (both AlixPartners), S. Hutkai and J. Caruso (both Big Lots) re: DIP borrowing base	1.4
09/10/2024	RS	Meeting with J. Chan, R. Steere (both AlixPartners), S. Hutkai and J. Caruso (both Big Lots) re: DIP borrowing base	1.4
09/11/2024	TR	Discussion with S. Trosclair (Big Lots) re: DIP # on past cases	0.7
09/11/2024	TR	Investigate vendor requests for DIP # and provide guidance + interim DIP order to 90+ vendor-facing client leaders	0.9
09/24/2024	AP	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners) re: DIP budget revisions	1.9
09/24/2024	JJ	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners) re: DIP budget revisions	1.9
09/24/2024	JJ	Analyze the borrowing base trend to identify permanent vs timing based variance vs the dip forecast	0.7
09/24/2024	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners) re: DIP budget revisions	1.9
09/24/2024	RS	Prepare bridge from filed DIP budget to present	0.6
09/25/2024	AP	Develop variance analysis between DIP forecast and latest liquidity model	1.3
09/25/2024	RS	Update DIP budget based on revised merchandise forecast	0.6
09/26/2024	AP	Develop bridge for liquidity model compared to DIP forecast	1.1
09/27/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), T. Rodrigues (FTI) re: reviewing DIP cash flow forecast	1.0
09/27/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), T. Rodrigues (FTI) re: reviewing DIP cash flow forecast	1.0
09/27/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), T. Rodrigues (FTI) re: reviewing DIP cash flow forecast	1.0
09/27/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), T. Rodrigues (FTI) re: reviewing DIP cash flow forecast	1.0
09/27/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), T. Rodrigues (FTI) re: reviewing DIP cash flow forecast	1.0
09/30/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Borow (Guggenheim), P. Shin (Jeffries) re: overview of DIP cash flow forecast	0.5
09/30/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Borow (Guggenheim), P. Shin (Jeffries) re: overview of DIP cash flow forecast	0.5
09/30/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Borow (Guggenheim), P. Shin (Jeffries) re: overview of DIP cash flow forecast	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/30/2024	JC	Preparing for upcoming meeting to review DIP cash flow budget	0.4
Total Professional Hours			29.4



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: DIP Financing
Code: 20008940PA0003.1.2

PROFESSIONAL	RATE	HOURS	FEEES
Kent Percy	\$1,380	1.5	2,070.00
Job Chan	\$1,100	4.5	4,950.00
Thomas Reid	\$895	2.5	2,237.50
Anthony Perrella	\$810	7.1	5,751.00
Jimmy Jang	\$750	7.7	5,775.00
Rowan Steere	\$625	6.1	3,812.50
Total Professional Hours and Fees		29.4	\$ 24,596.00



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Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	AP	Develop updated availability calculation in liquidity model	1.2
09/09/2024	AP	Participate in call with J. Borow (Guggenheim) re: liquidity model assumptions	0.5
09/09/2024	AP	Update liquidity model for FILO borrowing/paydown assumptions	2.1
09/09/2024	AP	Update liquidity model with latest exit assumptions	2.2
09/09/2024	RMT	Meeting with T. Reid, R. Steere (AlixPartners) re: daily internal CF/payables	0.2
09/09/2024	TR	Meeting with T. Reid, R. Steere (AlixPartners) re: daily internal CF/payables	0.2
09/10/2024	TR	Attend client-led training on A/P cutoff process	0.4
09/10/2024	JC	Correspondence with Davis Polk re: outstanding debt balances	0.3
09/10/2024	TR	Daily Finance Sync with client A/P team to discuss new weekly cadence, prep for team trainings, & clarify contract obligations	0.5
09/10/2024	AP	Update pro rata exit availability per comments from Guggenheim	1.1
09/10/2024	JJ	Update the liquidation forecast based on ongoing changes	2.0
09/11/2024	RS	Analyze weekly roll forward for on-hand and in-transit inventory	1.1
09/11/2024	JEC	Coordinate with company team re: cash management matters	0.3
09/11/2024	AP	Develop professional fees schedule for lender advisors	0.7
09/11/2024	AP	Develop variance reporting template to be shared with company	1.6
09/11/2024	AP	Develop variance testing tracking file	1.8
09/11/2024	JEC	Conference call with T. Reid and J. Clarrey (AlixPartners) to discuss payment review process	0.7
09/11/2024	TR	Prepare for daily finance sync (agenda, liquidity target, etc)	0.4
09/11/2024	AP	Review inventory roll forward analysis for borrowing base calculation	1.1
09/11/2024	AP	Update cash flow forecast for actuals from previous week	1.2
09/11/2024	AP	Update cash flow forecast model with payment estimates from accounts payable team	2.2
09/11/2024	TR	Conference call with T. Reid and J. Clarrey (AlixPartners) to discuss payment review process	0.7
09/12/2024	AP	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), S. Hutkai (Big Lots) re: review of borrowing base calculations and inventory receipts	0.5
09/12/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: reviewing weekly variance report	0.4
09/12/2024	AP	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Raver, J. Caruso, S. Hutkai, J. Christy (all BL) re: Daily Finance Sync	0.6
09/12/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Raver, J. Caruso, S. Hutkai, J. Christy (all BL) re: Daily Finance Sync	0.6
09/12/2024	RS	Prepare actual and forecasted inventory roll forward analysis	1.2
09/12/2024	TR	Respond to R. Phasalkar (Big Lots) re: vendor payment status	0.2
09/12/2024	TR	Review client pre- & post-petition payables reports	0.5
09/12/2024	AP	Review company borrowing base calculations for liquidity forecast	1.7
09/12/2024	JC	Review draft of borrowing base and following up with J. Caruso re: outstanding differences	0.3
09/12/2024	JC	Review draft of weekly variance reporting	0.5
09/12/2024	AP	Review inventory receipts forecast vs actuals for borrowing base calculations	1.1
09/12/2024	AP	Update cash flow forecast revision to be circulated	1.2



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09/12/2024	AP	Update variance report with actuals and commentary to be shared externally	1.4
09/12/2024	TR	Weigh in on critical vendor status criteria question & request payables files from J. Christy (Big Lots)	0.2
09/12/2024	JC	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), S. Hutkai (Big Lots) re: review of borrowing base calculations and inventory receipts	0.5
09/12/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: reviewing GOB store sales inventory	0.4
09/12/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: reviewing weekly variance report	0.4
09/12/2024	JC	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), J. Hoover (Big Lots) re: incremental inventory procurement	0.5
09/12/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: reviewing weekly variance report	0.4
09/12/2024	KP	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), J. Hoover (Big Lots) re: incremental inventory procurement	0.5
09/12/2024	RS	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Raver, J. Caruso, S. Hutkai, J. Christy (all BL) re: Daily Finance Sync	0.6
09/12/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Raver, J. Caruso, S. Hutkai, J. Christy (all BL) re: Daily Finance Sync	0.6
09/12/2024	RMT	Discussion re: pre-petition relief buckets & A/P tracking with R. Mecklemburg Tenorio and T. Reid (AlixPartners)	0.2
09/12/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Raver, J. Caruso, S. Hutkai, J. Christy (all BL) re: Daily Finance Sync	0.6
09/12/2024	RS	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), S. Hutkai (Big Lots) re: review of borrowing base calculations and inventory receipts	0.5
09/12/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: reviewing GOB store sales inventory	0.4
09/12/2024	TR	Discussion re: pre-petition relief buckets & A/P tracking with R. Mecklemburg Tenorio and T. Reid (AlixPartners)	0.2
09/12/2024	TR	Meeting with K. Percy, J. Chan, T. Reid (all AlixPartners), J. Hoover (Big Lots) re: incremental inventory procurement	0.5
09/12/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Raver, J. Caruso, S. Hutkai, J. Christy (all BL) re: Daily Finance Sync	0.6
09/13/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Bernhardt, J. Hines (BRG) re: variance reporting and lender outstanding questions	0.5
09/13/2024	AP	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.7
09/13/2024	TR	Create average cycle liquidity formula & Excel tool to prioritize inventory POs/payments	2.3



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09/13/2024	TR	Discuss cash-in-advance strategy to raise food & consumables inventory positions with R. Phasalkar, M. Mellquist, A. Corbett, and J. Christy (all Big Lots)	0.8
09/13/2024	TR	Perform analysis re: margin, turns, & cash generation to guide spending decisions in coming weeks	2.5
09/13/2024	TR	Review e-mails & calendar for the day	0.1
09/13/2024	AP	Review SG&A savings detail compared with liquidity model	1.7
09/13/2024	AP	Update disbursement actuals roll forward for cash flow model	1.2
09/13/2024	AP	Update professional fee accrual schedule for payment timing	1.1
09/13/2024	AP	Update variance report to be shared externally	0.7
09/13/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Bernhardt, J. Hines (BRG) re: variance reporting and lender outstanding questions	0.5
09/13/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners), M. Bernhardt, J. Hines (BRG) re: variance reporting and lender outstanding questions	0.5
09/13/2024	KP	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.7
09/13/2024	RMT	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.7
09/13/2024	RMT	Meeting with T. Reid, R. Mecklemburg Tenorio (AlixPartners) re: actual vs relief payment tracker and next steps on payables and contracts trackers	0.9
09/13/2024	TR	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.7
09/13/2024	TR	Meeting with T. Reid, R. Mecklemburg Tenorio (AlixPartners) re: actual vs relief payment tracker and next steps on payables and contracts trackers	0.9
09/16/2024	JEC	Attend meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), T. Reid, J. Clarrey (both AlixPartners) to discuss finance synch-up	0.6
09/16/2024	JC	Correspondence with Big Lots team re: store liquidation expenses	0.1
09/16/2024	RS	Create store margin analysis	1.5
09/16/2024	JC	Follow-up with team re: FF&E sales in forecast	0.2
09/16/2024	JJ	Gross margin analysis - corresponding with lender advisor on due diligence request	1.0
09/16/2024	TR	Perform analysis and reply to client re: OnBase pre-petition invoices	0.4
09/16/2024	AP	Review accounts payable roll forward in liquidity model	1.3
09/16/2024	AP	Update disbursement test schedule to be discussed with accounts payable team	1.9
09/16/2024	AP	Update liquidity model with actual receipts and disbursements from previous week	1.8
09/16/2024	AP	Update sales actuals in liquidity model for roll forward	0.6
09/16/2024	RMT	Meet with R. MecklemburgTenorio and T. Reid (AlixPartners) re: trackers, etc	0.8
09/16/2024	TR	Meet with R. MecklemburgTenorio and T. Reid (AlixPartners) re: trackers, etc	0.8



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09/16/2024	TR	Attend meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), T. Reid, J. Clarrey (both AlixPartners) to discuss finance synch-up	0.6
09/17/2024	AP	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Bartolf (Big Lots) re: in-transit inventory discussion	0.7
09/17/2024	AP	Meeting with K. Percy, T. Reid, A. Perrella (AlixPartners) re: accounts payable tracking	0.5
09/17/2024	JEC	Attend meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), T. Reid, J. Clarrey (AlixPartners) to discuss finance synch-up	0.3
09/17/2024	JJ	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Bartolf (Big Lots) re: in-transit inventory discussion	0.7
09/17/2024	TR	Assemble payable forecast for weekly payments	0.5
09/17/2024	RMT	Consolidate payments request from the client	0.9
09/17/2024	AP	Develop liquidator fee analysis	1.6
09/17/2024	TR	Discussion with J. Hoover (Big Lots) re: weighted avg cycle liquidity	0.8
09/17/2024	JJ	Meeting with C. Dyett (Big Lots) re: RIF timing and estimation	0.5
09/17/2024	JJ	Performing gross margin and inventory roll analysis	2.5
09/17/2024	TR	Plan cash in advance payments for today based on available liquidity	0.9
09/17/2024	JJ	Preliminary brainstorming of components of estate (post-transaction) cash flow and building of model	1.0
09/17/2024	TR	Reply to client communications re: cash forecast & liquidity	0.7
09/17/2024	TR	Respond to client correspondence re: payables	1.2
09/17/2024	RS	Review import tracking report to understand current in-transit population	0.5
09/17/2024	TR	Review liquidity wrt future supply chain planning	0.3
09/17/2024	JJ	Review of current liquidity forecast and advising on timing changes of SG&A savings as well as quantum	1.5
09/17/2024	AP	Update actuals inventory levels in liquidity model for borrowing base estimates	1.3
09/17/2024	KP	Meeting with K. Percy, T. Reid, A. Perrella (AlixPartners) re: accounts payable tracking	0.5
09/17/2024	RMT	Meeting with T. Reid, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy, S. Raver (Big Lots) re: daily finance meeting	0.4
09/17/2024	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Bartolf (Big Lots) re: in-transit inventory discussion	0.7
09/17/2024	RS	Meeting with T. Reid, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy, S. Raver (Big Lots) re: daily finance meeting	0.4
09/17/2024	TR	Attend meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), T. Reid, J. Clarrey (AlixPartners) to discuss finance synch-up	0.3
09/17/2024	TR	Meeting with K. Percy, T. Reid, A. Perrella (AlixPartners) re: accounts payable tracking	0.5
09/17/2024	TR	Meeting with T. Reid, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, J. Christy, S. Raver (Big Lots) re: daily finance meeting	0.4
09/18/2024	AP	Meeting with K. Percy, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Christy (Big Lots) re: daily finance sync to discuss payables	0.5
09/18/2024	JEC	Attend meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), T. Reid, J. Clarrey (both AlixPartners) to discuss finance synch-up	0.6



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09/18/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners) re: discussion and analysis of inventory roll forward	1.1
09/18/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners), C. Dyett (Big Lots) re: margin analysis	0.5
09/18/2024	JC	Meeting with K. Percy, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Christy (Big Lots) re: daily finance sync to discuss payables	0.5
09/18/2024	TR	Coordinate schedules across parties for conflicting meetings	0.3
09/18/2024	AP	Develop variance report with actuals from previous week	1.8
09/18/2024	JJ	Gross margin analysis as well as testing of new inventory roll forward method-comparing the forecast vs actual	2.5
09/18/2024	KP	Meeting with K. Percy, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Christy (Big Lots) re: daily finance sync to discuss payables	0.5
09/18/2024	RS	Refine inventory roll forward analysis	1.6
09/18/2024	TR	Respond to client e-mails re: weekly payables batch & liquidity mgmt	0.7
09/18/2024	JC	Review August COGS against stock ledger	0.3
09/18/2024	RS	Review August stock ledger report	0.3
09/18/2024	TR	Review e-mails re: liquidity mgmt	0.4
09/18/2024	AP	Review of gross margin calculations provided by company	0.6
09/18/2024	AP	Review of liquidator reconciliation	0.8
09/18/2024	RS	Send email re: payment obligation tracker for import inventory	0.4
09/18/2024	AP	Update cash flow with borrowing base actuals provided by company	1.4
09/18/2024	RMT	Update of payments requests consolidation to be shared in a meeting with Big Lots	0.5
09/18/2024	RMT	Meeting with K. Percy, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Christy (Big Lots) re: daily finance sync to discuss payables	0.5
09/18/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners) re: discussion and analysis of inventory roll forward	1.1
09/18/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners), C. Dyett (Big Lots) re: margin analysis	0.5
09/18/2024	TR	Attend meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), T. Reid, J. Clarrey (both AlixPartners) to discuss finance synch-up	0.6
09/18/2024	TR	Meeting with K. Percy, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Christy (Big Lots) re: daily finance sync to discuss payables	0.5
09/19/2024	AP	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/19/2024	JEC	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/19/2024	RS	Analyze utility vendor proposed work statement	0.4
09/19/2024	RS	Create stock ledger margin analysis	1.4



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09/19/2024	JJ	Due diligence call with C. Dyett, J. Schroeder, and K. Walsh, L. Zelov (Guggenheim) to discuss outstanding due diligence requests	0.6
09/19/2024	AP	Meeting with C. Dyatt (Big Lots) re: payroll and benefits in liquidity model	0.7
09/19/2024	AP	Meeting with S. Hutkai, J. Caruso, C. Dyatt (Big Lots) re: variance report and updated cash flow	0.6
09/19/2024	RS	Meeting with I. Pinchuk and J. Bartolf (Big Lots) re: import tracking report	0.7
09/19/2024	JC	Review draft of weekly variance report	0.3
09/19/2024	AP	Review of updated inventory forecast provided by company	1.4
09/19/2024	RS	Review revised inventory receipt forecast	0.6
09/19/2024	TR	Segmenting pre- vs post-petition freight invoices	0.4
09/19/2024	AP	Update liquidity model for latest inventory levels provided by company	0.8
09/19/2024	AP	Update of liquidity model per latest disbursement estimates from company	1.4
09/19/2024	AP	Update variance report per comments from company to be shared	1.1
09/19/2024	RMT	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/19/2024	RS	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/19/2024	TR	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/20/2024	AP	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso (Big Lots) re: daily finance sync	0.5
09/20/2024	JEC	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso (Big Lots) re: daily finance sync	0.5
09/20/2024	JJ	Meeting with J. Chan, J. Jang (AlixPartners), J. Schroder, C. Dyett, J. Hoover (Big Lots) re: margin analysis	0.5
09/20/2024	JJ	Meeting with T. Reid, J. Jang, R. Steere (AlixPartners), A. Dickstein, A. Earhart (Big Lots) re: domestic in-transit inventory	0.5
09/20/2024	JC	Meeting with J. Chan, J. Jang (AlixPartners), J. Schroder, C. Dyett, J. Hoover (Big Lots) re: margin analysis	0.5
09/20/2024	JC	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso (Big Lots) re: daily finance sync	0.5
09/20/2024	RS	Analyze revised merchandise receipt forecast	0.7
09/20/2024	JJ	Gross margin analysis and corresponding with the company on the trend we are seeing, preparing for the meeting	1.5
09/20/2024	RS	Incorporate revised sales and margin forecast into liquidity model	0.6
09/20/2024	RMT	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso (Big Lots) re: daily finance sync	0.5
09/20/2024	JC	Review inventory roll-forward provided by BL finance team	0.3



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09/20/2024	JJ	Review of available supply chain report to investigate alternative way of inventory forecasting;	1.0
09/20/2024	AP	Review of FF&E sales in GOB stores	1.4
09/20/2024	AP	Review of inventory roll forward analysis	1.2
09/20/2024	AP	Review of margin analysis	1.6
09/20/2024	AP	Review of provided professional fee calculations	1.1
09/20/2024	JJ	Review various due diligence request with focus on EBITDA reconciliation	2.5
09/20/2024	RS	Revise inventory roll forward analysis	2.5
09/20/2024	AP	Update of liquidity model per latest actuals and payment estimates	1.8
09/20/2024	RS	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (AlixPartners), S. Hutkai, J. Caruso (Big Lots) re: daily finance sync	0.5
09/20/2024	RS	Meeting with T. Reid, J. Jang, R. Steere (AlixPartners), A. Dickstein, A. Earhart (Big Lots) re: domestic in-transit inventory	0.5
09/20/2024	TR	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio, R. Steere (all AlixPartners), S. Hutkai, J. Caruso (both Big Lots) re: daily finance sync	0.5
09/20/2024	TR	Meeting with T. Reid, J. Jang, R. Steere (all AlixPartners), A. Dickstein, A. Earhart (both Big Lots) re: domestic in-transit inventory	0.5
09/23/2024	AP	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Steere (all AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all Big Lots) re: daily finance team sync	0.5
09/23/2024	AP	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners) re: payables regroup	0.2
09/23/2024	JEC	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Steere (all AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all Big Lots) re: daily finance team sync	0.5
09/23/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners), C. Dyett (Big Lots) re: revised inventory forecast review	0.8
09/23/2024	RS	Analyze new in-transit inventory reports	0.8
09/23/2024	RMT	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners) re: payables regroup	0.2
09/23/2024	RS	Create inventory roll vs actuals bridge for the week ending 9/21	0.7
09/23/2024	TR	Discussion with J. Caudill (Big Lots) re: appending cycle liquidity calc to closeout deal tool	0.3
09/23/2024	TR	Review client correspondence re: cycle liquidity & closeout buys	0.4
09/23/2024	TR	Review client correspondence re: liquidity mgmt	0.6
09/23/2024	RS	Review new emails re: liquidity matters	0.3
09/23/2024	RS	Review new stock ledger report	0.2
09/23/2024	AP	Review of inventory analysis with actuals from previous week	0.8
09/23/2024	AP	Update liquidity forecast with inventory actuals from previous week	1.8
09/23/2024	AP	Update liquidity forecast with receipts and disbursement actuals from previous week	1.3
09/23/2024	AP	Update of COGS estimate for liquidity forecast	1.1
09/23/2024	RS	Update revised inventory roll forward	0.9



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/23/2024	AP	Update sales forecast in liquidity forecast	0.7
09/23/2024	RS	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Steere (all AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all Big Lots) re: daily finance team sync	0.5
09/23/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners), C. Dyett (Big Lots) re: revised inventory forecast review	0.8
09/23/2024	TR	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Steere (all AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all Big Lots) re: daily finance team sync	0.5
09/23/2024	TR	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners) re: payables regroup	0.2
09/24/2024	AP	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team meeting	0.5
09/24/2024	JEC	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team meeting	0.5
09/24/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners), J. Caruso (Big Lots) re: domestic in-transit inventory	0.5
09/24/2024	RMT	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team meeting	0.5
09/24/2024	TR	Discussion with S. Hutkai (Big Lots) re: cycle liquidity & payables forecasting	0.4
09/24/2024	TR	Meet with A. Earhart (Big Lots) re: payables & receipts forecasting	1.3
09/24/2024	TR	Pull together client-requested pre-petition payments	0.6
09/24/2024	TR	Research client inquiries re: supply chain payables	0.9
09/24/2024	AP	Review of latest liquidity forecast to be shared with management	1.2
09/24/2024	RS	Review revised margin	0.2
09/24/2024	AP	Update borrowing base calculation with inventory receipts and COGS	1.7
09/24/2024	RS	Update inventory roll forward analysis to extend to end of year	0.3
09/24/2024	AP	Update liquidity model with previous week's actuals	1.2
09/24/2024	AP	Update merchandise forecast in liquidity model	1.9
09/24/2024	AP	Update sales forecast in liquidity model per company estimates	1.3
09/24/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners), J. Caruso (Big Lots) re: domestic in-transit inventory	0.5
09/24/2024	TR	Meeting with J. Clarrey, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (all Big Lots) re: daily finance team meeting	0.5
09/25/2024	AP	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team sync	0.5
09/25/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: review of liquidity forecast	2.0



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/25/2024	JEC	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team sync	0.5
09/25/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: review of liquidity forecast	2.0
09/25/2024	JC	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team sync	0.5
09/25/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: review of liquidity forecast	2.0
09/25/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: review of liquidity forecast	2.0
09/25/2024	RMT	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: daily finance team sync	0.5
09/25/2024	AP	Develop merchandise roll forward update for liquidity forecast	1.1
09/25/2024	AP	Develop updated merchandise forecast analysis	0.6
09/25/2024	AP	Develop variance analysis for previous week	1.2
09/25/2024	TR	Meeting with A. Earhart, J. Christy, S. Raver (all Big Lots) re: payables forecast data	0.4
09/25/2024	AP	Meeting with S. Hutkai, J. Caruso (Big Lots) re: review of liquidity forecast	0.9
09/25/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: review of liquidity forecast	2.0
09/25/2024	TR	Respond to client e-mails re: liquidity mgmt	0.9
09/25/2024	AP	Review borrowing base actuals for liquidity forecast	0.7
09/25/2024	JC	Review forecasted rent payments and October rent run	0.3
09/25/2024	JC	Review professional fee escrow schedule	0.2
09/25/2024	AP	Update liquidity forecast with latest payables estimates from payables team	0.9
09/25/2024	TR	Meeting with J. Clarrey, J. Chan, T. Reid, A. Perrella, R. Mecklemburg Tenorio (all AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all Big Lots) re: daily finance team sync	0.5
09/26/2024	AP	Meeting with K. Percy, A. Perrella (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review of liquidity forecast	0.3
09/26/2024	AP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai, J. Ramsden, (Big Lots) re: discuss cash flow reforecast	1.0
09/26/2024	AP	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners), J. Caruso, S. Raver, J. Christy (Big Lots) re: review of liquidity forecast	0.6
09/26/2024	JJ	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai, J. Ramsden, (Big Lots) re: discuss cash flow reforecast	1.0
09/26/2024	KP	Meeting with K. Percy, A. Perrella (AlixPartners), S. Erickson, J. Borow (Guggenheim) re: review of liquidity forecast	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/26/2024	KP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai, J. Ramsden, (Big Lots) re: discuss cash flow reforecast	1.0
09/26/2024	KP	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklenburg Tenorio (AlixPartners), J. Caruso, S. Raver, J. Christy (Big Lots) re: review of liquidity forecast	0.6
09/26/2024	RMT	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklenburg Tenorio (AlixPartners), J. Caruso, S. Raver, J. Christy (Big Lots) re: review of liquidity forecast	0.6
09/26/2024	RS	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai, J. Ramsden, (Big Lots) re: discuss cash flow reforecast	1.0
09/26/2024	AP	Develop variance reporting package for lender group	0.4
09/26/2024	TR	Discussion with A. Earhart (Big Lots) re: payables forecasting	0.5
09/26/2024	TR	Meeting with A. Earhart, J. Christy, S. Raver (all Big Lots) re: payables forecast data	0.8
09/26/2024	TR	Reply to client inquiries re: liquidity mgmt	0.9
09/26/2024	TR	Sync with R. Mecklenburg-Tenorio (AlixPartners) re: actual payments tracking	0.2
09/26/2024	AP	Update inventory balances in liquidity model for actuals received	0.2
09/26/2024	AP	Update liquidity model for latest inventory assumptions provided by company	1.2
09/26/2024	AP	Update liquidity model for latest sales assumptions provided by company	1.6
09/26/2024	AP	Update variance report per comments from company	0.3
09/26/2024	TR	Meeting with K. Percy, T. Reid, A. Perrella, R. Mecklenburg Tenorio (AlixPartners), J. Caruso, S. Raver, J. Christy (Big Lots) re: review of liquidity forecast	0.6
09/27/2024	AP	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (AlixPartners) re: daily finance team sync	0.5
09/27/2024	JEC	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (AlixPartners) re: daily finance team sync	0.5
09/27/2024	RMT	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, A. Perrella, R. Mecklenburg Tenorio and J. Clarrey (AlixPartners) re: daily finance team sync	0.5
09/27/2024	AP	Develop inventory analysis for lender group diligence	1.2
09/27/2024	AP	Develop sales analysis for lender group diligence	0.6
09/27/2024	AP	Develop share version of cash forecast to be sent to lender and UCC advisors	1.6
09/27/2024	RS	Provide store closure sale phasing schedules	0.2
09/27/2024	TR	Reply to client correspondence re: liquidity mgmt	1.3
09/27/2024	RS	Review import tracking report to assess in-transit inventory	0.5
09/27/2024	AP	Review of latest stock ledger with inventory receipts	0.4
09/27/2024	JJ	Review of older version of liquidation model and setting up of new file to incorporate more concrete assumptions	3.0
09/27/2024	AP	Review of updated GOB wave store closure amounts	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/27/2024	TR	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, A. Perrella, R. Mecklemburg Tenorio and J. Clarrey (AlixPartners) re: daily finance team sync	0.5
09/30/2024	AP	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: daily cash flow and payables meeting	0.3
09/30/2024	JEC	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, J. Chan, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance team sync	0.5
09/30/2024	JC	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, J. Chan, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance team sync	0.5
09/30/2024	RMT	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, J. Chan, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance team sync	0.5
09/30/2024	RMT	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: daily cash flow and payables meeting	0.3
09/30/2024	JC	Correspondence internally about critical vendor payments	0.2
09/30/2024	JC	Corresponding with advisors and DPW on lease sale proceeds	0.2
09/30/2024	JC	Corresponding with Gordon Brothers and Big Lots treasury to discuss recovery on Wave 1 inventory	0.2
09/30/2024	JJ	Corresponding with Gordon Brothers to get an updated plan for existing waves as well as review of the plan received	0.5
09/30/2024	JC	Corresponding with J. Borow (Guggenheim) to discuss diligence questions	0.3
09/30/2024	JC	Corresponding with J. Borow (Guggenheim) to discuss diligence questions	0.3
09/30/2024	JC	Corresponding with P. Shin to discuss store closure questions	0.2
09/30/2024	AP	Meeting with T. Rodrigues, M. Hyland, C. Aas (FTI) re: review of diligence items	0.9
09/30/2024	JC	Meeting with S. Hutkai (Big Lots) re: discuss asset sales	0.1
09/30/2024	TR	Meeting with S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (all BL), T. Reid, J. Chan, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: daily finance team sync	0.5
09/30/2024	TR	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners)re: daily cash flow and payables meeting	0.3
09/30/2024	AP	Review and respond to emails re: liquidity model	0.9
09/30/2024	TR	Review client correspondence re: liquidity mgmt	0.7
09/30/2024	JJ	Incorporate updated scenarios into liquidity model	3.0
09/30/2024	JJ	Review phasing schedule for the liquidation analysis - solving for the inventory balance of final wave	3.0
09/30/2024	RS	Update inventory analysis roll forward	0.4
09/30/2024	AP	Update liquidity model for sales actuals from previous week	0.6
Total Professional Hours			227.0



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Re: Cash / Liquidity Matters
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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	7.6	10,488.00
Jarod E Clarrey	\$1,100	6.6	7,260.00
Job Chan	\$1,100	11.1	12,210.00
Thomas Reid	\$895	37.3	33,383.50
Anthony Perrella	\$810	92.4	74,844.00
Rosa Mecklemburg Tenorio	\$770	9.8	7,546.00
Jimmy Jang	\$750	33.7	25,275.00
Rowan Steere	\$625	28.5	17,812.50
Total Professional Hours and Fees		227.0	\$ 188,819.00



Big Lots, Inc.
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Re: Communication & Meetings with Interested Parties
 Code: 20008940PA0003.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	AP	Prepare for and attend meeting with M. Bernhardt (BRG), K. Percy, A. Perrella, R. Steere, J. Chan (AlixPartners) to discuss budget revisions	0.2
09/09/2024	JC	Prepare for and attend meeting with M. Bernhardt (BRG), K. Percy, A. Perrella, R. Steere, J. Chan (AlixPartners) to discuss budget revisions	0.2
09/09/2024	KP	Prepare for and attend meeting with M. Bernhardt (BRG), K. Percy, A. Perrella, R. Steere, J. Chan (AlixPartners) to discuss budget revisions	0.2
09/09/2024	RS	Prepare for and attend meeting with M. Bernhardt (BRG), K. Percy, A. Perrella, R. Steere, J. Chan (AlixPartners) to discuss budget revisions	0.2
09/18/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: long-range plan reconciliations	1.0
09/18/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: long-range plan reconciliations	1.0
09/18/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: long-range plan reconciliations	1.0
09/18/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang (AlixPartners) re: long-range plan reconciliations	1.0
09/27/2024	AP	Meeting with A. Perrella, R. Steere (AlixPartners), R. Morando, M. Bernhardt, J. Hines (BRG) re: review of variance report and diligence items	0.7
09/27/2024	RS	Meeting with A. Perrella, R. Steere (AlixPartners), R. Morando, M. Bernhardt, J. Hines (BRG) re: review of variance report and diligence items	0.7
09/27/2024	RS	Review lender advisor request list	0.1
Total Professional Hours			<u>6.3</u>



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Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	1.2	1,656.00
Job Chan	\$1,100	1.2	1,320.00
Anthony Perrella	\$810	1.9	1,539.00
Jimmy Jang	\$750	1.0	750.00
Rowan Steere	\$625	1.0	625.00
Total Professional Hours and Fees		6.3	\$ 5,890.00



Big Lots, Inc.
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Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	SL	Prepare updates to the latest Top-30 unsecured creditors list	0.9
09/09/2024	AP	Update first day declaration amounts per latest company actuals	1.3
09/10/2024	SL	Continue to finalize updates to the latest Top-30 unsecured creditors list	1.4
09/10/2024	RS	Draft the GOB closing exhibit for court filing	1.9
09/11/2024	SL	Call with DPW to discuss interim cap estimates	0.4
09/11/2024	JEC	Develop correspondence re: US Trustee reporting and payment matters	0.2
09/11/2024	SL	Finalize interim support cap tracker	1.7
09/11/2024	SL	Finalize review of interim orders and prepare FDM cap tracker	2.3
09/11/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss reporting requirements	0.9
09/11/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss reporting requirements	0.9
09/12/2024	JEC	Compile information to support Initial Debtor Interview requests	1.1
09/12/2024	JEC	Coordinate with AlixPartners team re: availability of Initial Debtor Interview information	0.4
09/12/2024	JEC	Finalize summary of first day relief to support company requests	1.2
09/12/2024	JEC	Review Initial Debtor Interview requirements to assess available information	1.1
09/12/2024	JEC	Review reporting requirements information	0.4
09/13/2024	JEC	Review information to support Initial Debtor Interview requests	0.8
09/16/2024	JEC	Develop correspondence re: Initial Debtor Interview documents	0.5
09/16/2024	JEC	Prepare summary information supporting SOFAs/Schedules process	1.9
09/16/2024	SL	Review latest customer programs inquiry and prepare updates accordingly	0.8
09/16/2024	SL	Review latest tax authority inquiry and prepare updates accordingly	0.7
09/16/2024	JEC	Review SOFAs/Schedules requirements to assess data requests	1.1
09/17/2024	SL	Begin preparing updates to the SOFA/Schedule tracker in anticipation of kickoff call	2.6
09/17/2024	JEC	Develop correspondence re: statutory reporting requirements	0.8
09/17/2024	JEC	Review additional documentation related to Initial Debtor Interview request	0.4
09/17/2024	SL	Review latest wage motion inquiry and prepare feedback accordingly	0.9
09/17/2024	JEC	Review SOFAs/Schedules requirements to assess data requests	1.2
09/17/2024	JEC	Review trial balance detail to support preparation of SOFAs/Schedules	2.2
09/18/2024	SL	Begin review of latest SOFA/Schedule workplan and begin making updates accordingly	2.3
09/18/2024	JEC	Research information to support requests from DPW and UST teams	1.2
09/18/2024	JEC	Review existing diligence to support preparation of SOFAs/Schedules	2.4
09/18/2024	SL	Review latest tax tracking inquiry and prepare updates to the tracker accordingly	1.1
09/18/2024	RS	Review potential obligations for UCC participants	0.3
09/19/2024	JEC	Attend Initial Debtor Interview call with J. Ramsden, R. Robins (both BL), A. Shpeen, S. Piraino (both DPW), A. Remming, S. Rogers Churchill (both MNAT), and representatives from the US Trustee's office	0.6
09/19/2024	SL	Continue review of latest SOFA/Schedule workplan	2.0
09/19/2024	JEC	Discuss accounting topics with S. Raver (BL) in advance of Initial Debtor Interview meeting	0.2
09/19/2024	RS	Prepare GOB closing exhibits	0.7



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Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/19/2024	JEC	Review existing diligence to support preparation of SOFAs/Schedules	0.6
09/19/2024	JEC	Review reporting requirements and deadlines to prepare for Initial Debtor Interview meeting	0.8
09/20/2024	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: kick-off for SOFAs/Schedules	0.6
09/20/2024	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: kick-off for SOFAs/Schedules	0.6
09/20/2024	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: kick-off for SOFAs/Schedules	0.6
09/20/2024	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: kick-off for SOFAs/Schedules	0.6
09/20/2024	SL	Continue to prepare updates to the SOFA/Schedules workplan	2.2
09/20/2024	JEC	Coordinate with accounting team re: reporting matters	0.3
09/20/2024	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: kick-off for SOFAs/Schedules	0.6
09/20/2024	RS	Provide finalized store closing exhibit to local counsel	0.4
09/20/2024	JEC	Review statutory reporting materials in preparation for company discussion	0.3
09/20/2024	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: kick-off for SOFAs/Schedules	0.6
09/23/2024	JEC	Develop correspondence re: SOFAs/Schedules diligence requests	0.9
09/23/2024	JEC	Review SOFAs/Schedules diligence and prepare reporting tool upload template information	1.6
09/23/2024	RS	Review UCC parties and respective outstanding balances	0.6
09/24/2024	JEC	Cal with S. Lemack and J. Clarrey (both AlixPartners) re: reporting matters	0.6
09/24/2024	SL	Circulate list of open SOFA/Schedule inquiries to the DPW team	0.9
09/24/2024	SL	Continue review of latest SOFA/Schedules tracker and prepare updates accordingly	2.2
09/24/2024	JEC	Develop correspondence re: reporting matters	0.6
09/24/2024	JEC	Develop correspondence re: SOFAs/Schedules diligence requests	0.5
09/24/2024	JEC	Review SOFAs/Schedules diligence and prepare reporting tool upload template information	2.4
09/24/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: reporting matters	0.6
09/25/2024	JH	Attend meeting with S. Raver, J. Christy (both BL), J. Horgan and J. Clarrey (both AlixPartners) to discuss reporting by legal entity	0.5
09/25/2024	JEC	Attend meeting with S. Raver, J. Christy (both BL), J. Horgan and J. Clarrey (both AlixPartners) to discuss reporting by legal entity	0.5
09/25/2024	SL	Continue review of latest SOFA/Schedules tracker and update the input templates accordingly	2.2
09/25/2024	SL	Continue to finalize updates to the SOFA/Schedules input templates	1.9
09/25/2024	JEC	Develop correspondence re: reporting matters	0.6
09/25/2024	SL	Review SOFA questions for accounting team and circulate to S. Raver (BL) accordingly	1.4
09/25/2024	JEC	Review SOFAs/Schedules diligence and prepare reporting tool upload template information	1.9
09/25/2024	JEC	Review trial balance details to support SOFAs/Schedules preparation	2.3



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/26/2024	SL	Continue to finalize updates to the latest SOFA/Schedules tracker based on latest feedback provided	2.4
09/26/2024	SL	Finalize review of legal input items provided and circulate list of open SOFA/Schedule questions to R. Robins and S. Duncan (both BL) accordingly	2.6
09/26/2024	SL	Prepare list of follow-up items for the DPW team to provide feedback on re: SOFA/Schedules	0.9
09/26/2024	JEC	Review correspondence re: reporting matters	0.3
09/26/2024	JEC	Review trial balance details to support SOFAs/Schedules preparation	1.9
09/27/2024	JEC	Review trial balance details to support SOFAs/Schedules preparation	1.0
09/30/2024	SL	Continue to finalize updates to the SOFA/Schedules input templates	2.2
09/30/2024	SL	Prepare latest batch updates to the Schedules tracker	2.3
09/30/2024	SL	Prepare latest batch updates to the SOFA questionnaire tracker	2.2
09/30/2024	SL	Review latest payroll tracking inquiry and prepare updates to the tracker accordingly	0.9
09/30/2024	JEC	Review open items related to SOFAs/Schedules to assess next steps	0.3
09/30/2024	JEC	Review trial balance reconciliations to produce SOFAs/Schedules template information	3.3
Total Professional Hours			91.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	0.6	828.00
James Horgan	\$1,200	0.5	600.00
Jarod E Clarrey	\$1,100	39.9	43,890.00
Job Chan	\$1,100	0.6	660.00
Sam Lemack	\$895	43.5	38,932.50
Anthony Perrella	\$810	1.9	1,539.00
Rosa Mecklemburg Tenorio	\$770	0.6	462.00
Rowan Steere	\$625	3.9	2,437.50
Total Professional Hours and Fees		91.5	\$ 89,349.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Plan / Analysis
Code: 20008940PA0003.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	SS	Call with Big Lots supply chain and legal teams to discuss disposal options for MHE at the distribution centers.	0.5
09/09/2024	SS	Call with client personnel (M. Jennings) re: vendor engagement communications plan	1.3
09/09/2024	SS	Review options for 3PL go forward operations	0.4
09/09/2024	JJ	Ensuring arithmetic accuracy of the proposed long range plan and solving model issues	2.4
09/09/2024	AP	Internal meeting with K. Percy, A. Perrella, R. Steere, J. Jang, J. Chan (AlixPartners) to review integrated business plan	0.5
09/09/2024	JJ	Review latest trial balance to understand cash vs non-cash accounts; Ensuring that the long range plans incorporate right treatment of certain accounts	2.0
09/09/2024	JJ	Update the business plan per internal review feedback and providing the latest draft to the company with comments	1.0
09/09/2024	JJ	Internal meeting with K. Percy, A. Perrella, R. Steere, J. Jang, J. Chan (AlixPartners) to review integrated business plan	0.5
09/09/2024	JC	Internal meeting with K. Percy, A. Perrella, R. Steere, J. Jang, J. Chan (AlixPartners) to review integrated business plan	0.5
09/09/2024	KP	Internal meeting with K. Percy, A. Perrella, R. Steere, J. Jang, J. Chan (AlixPartners) to review integrated business plan	0.5
09/09/2024	RS	Internal meeting with K. Percy, A. Perrella, R. Steere, J. Jang, J. Chan (AlixPartners) to review integrated business plan	0.5
09/10/2024	AP	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai (Big Lots) re: discuss proforma financials	1.5
09/10/2024	KP	Review business plan	0.6
09/10/2024	SS	Call with J. Guerrero, S. Dillard, and E. Shreck (Big Lots) re: 3PL next steps	0.5
09/10/2024	JJ	Create a long range plan deck for the mgmt and writing comments on key highlights from the prior long range plan shared	1.0
09/10/2024	SS	Develop model to show DC volume in different scenarios in terms of revenue and change against current volumes at existing facilities	1.2
09/10/2024	SS	Draft email communication re: real estate and 3PL negotiation points	0.9
09/10/2024	SS	Emails to K. Percy (AlixPartners) communicating status of 3PL discussions and to Big Lots supply chain leadership re: timing of store closures	0.4
09/10/2024	SS	Meeting with Big Lots IT team and Nancy Howard re: WMS options with 3PL	0.9
09/10/2024	SS	Meeting with E. Schreck (Big Lots) re: Store closure impacts on DC volume flows	0.7
09/10/2024	SS	Meeting with E. Shreck and K. Shinlever (Big Lots) re: Store allocation model	0.4
09/10/2024	AP	Review long term cash flow for call with company	1.6
09/10/2024	JJ	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai (Big Lots) re: discuss proforma financials	1.5
09/10/2024	JC	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai (Big Lots) re: discuss proforma financials	1.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Plan / Analysis
Code: 20008940PA0003.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/10/2024	RS	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, C. Dyett, J. Caruso, S. Hutkai (Big Lots) re: discuss proforma financials	1.5
09/11/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), Guggenheim (J. Borow, S. Erickson) re: review draft of 3-statement model	0.5
09/11/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Erickson, J. Borow, K. Walsh (Guggenheim) re: discuss proforma financials	0.5
09/11/2024	JJ	Create a long range plan deck for potential buyer and lender(s) - ensuring the comments from external and internal stakeholders are being reflected; Create an excel back up of the deck	3.0
09/11/2024	SS	Develop spreadsheet summary and executive summary of workstream factors for supply chain plan	1.3
09/11/2024	SS	Email to J. Ramsden, R. Robins, and J. Schroeder re: SC perspective for lease negotiations	0.4
09/11/2024	SS	Emails to Emily Schreck and Nancy Howard re: store count modeling and asset disposition at DCs	0.6
09/11/2024	JJ	Looking into the feedback from the mgmt on certain balances of long range plan- looking into the big variances vs the older copy distributed in July; Corresponding with the mgmt to provide an explanation	2.0
09/11/2024	JJ	Meeting with C. Dyett (Big Lots) to discuss pro-forma financials	1.1
09/11/2024	JC	Review draft of assumptions and long range plan outputs	0.5
09/11/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), Guggenheim (J. Borow, S. Erickson) re: review draft of 3-statement model	0.5
09/11/2024	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Erickson, J. Borow, K. Walsh (Guggenheim) re: discuss proforma financials	0.5
09/11/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Erickson, J. Borow, K. Walsh (Guggenheim) re: discuss proforma financials	0.5
09/11/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), Guggenheim (J. Borow, S. Erickson) re: review draft of 3-statement model	0.5
09/11/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Erickson, J. Borow, K. Walsh (Guggenheim) re: discuss proforma financials	0.5
09/11/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), S. Erickson, J. Borow, K. Walsh (Guggenheim) re: discuss proforma financials	0.5
09/11/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), Guggenheim (J. Borow, S. Erickson) re: review draft of 3-statement model	0.5
09/11/2024	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), Guggenheim (J. Borow, S. Erickson) re: review draft of 3-statement model	0.5
09/12/2024	JJ	Analyze the older long range plan to understand the baseline assumptions and comparing the differences re: opening balances	3.0
09/12/2024	SS	Call with Big Lots SC leadership and Ryder to discuss go-forward options for 3PL provider	0.8
09/12/2024	SS	Call with GXO and Big Lots SC leadership re: west coast options	0.4
09/12/2024	AP	Develop monthly model to be shared with lender advisors	1.3
09/12/2024	SS	Review of timeline summary with Emily Schreck.	0.6



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Re: Business Plan / Analysis
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/12/2024	JJ	Review the long range plan beyond FY25; Ensuring balances look appropriate and the variance from the older plan is reasonable and explainable	3.0
09/12/2024	SS	Update SC strategy exec summary PowerPoint deck	1.3
09/13/2024	JJ	Corresponding with BRG re: various questions on the long range plan as well as recent business updates; Create support files for the lender and lender advisor's consumption	2.5
09/13/2024	JJ	Corresponding with the team to review the prepared long range plan for FY26 to FY28	1.0
09/13/2024	JJ	Create a presentation and excel version of the long range plan to deliver as a part of ongoing due diligence; Corresponding with Guggenheim on the long range plan and variance from the last model	2.0
09/13/2024	SS	Develop draft of Overview of Operations for west coast operation	0.7
09/16/2024	SS	Compose follow-up notes for asset distribution discussion	0.3
09/16/2024	SS	Emails with SC Leadership re: asset disposition at Columbus and AVDC locations	0.4
09/16/2024	SS	Meeting with E. Schreck (Big Lots) re: 3PL options	0.4
09/16/2024	JJ	Preparation of EBITDA bridge and responding to various questions imposed ahead of the meeting with stalking horse bidder	3.0
09/16/2024	SS	Prepare for Boxer meeting	0.3
09/16/2024	JJ	Review of stock ledger against the margin from P&L - getting an understanding of the variance	0.9
09/17/2024	RS	Create view of revised store footplant for LRP	0.8
09/17/2024	SS	Develop requirements document and provider list for public warehouse options	0.7
09/17/2024	SS	Discussion with S. Dillard (Big Lots) re: Communication and next steps	0.4
09/17/2024	SS	Emails to Juan Guerrero and Emily Schreck re: CIM alignment and go-forward plans with 3PLs	0.5
09/17/2024	SS	Gather and review materials for BCG data request	0.8
09/17/2024	SS	Meeting with J. Guerrero, E. Schreck, and S. Dillard (Big Lots) re: 3PL	0.4
09/17/2024	SS	Meeting with Ruan, S. Dillard, and J. Guerrero (Big Lots) to discuss 3PL operation	0.4
09/17/2024	SS	Note to Juan and Jonathan re: Durant lease approach	0.3
09/18/2024	SS	Email communication re: 3PL options, Inventory in transit, and Durant strategy	0.8
09/18/2024	SS	Meeting with L. Barron, J. Caruso, S. Dillard, J. Guerrero, S. Hutkai, C. Liyan, R. Raman, E. Schreck (AlixPartners) re: Asset disposition from DCs	0.6
09/19/2024	SS	Meeting with Big Lots SC team re: facility exit strategy execution	0.5
09/19/2024	JJ	Running a scenario analysis- analyzing P&L under different final portfolio assumption	1.4
09/20/2024	JJ	Completing a scenario planning and fine tuning details; Correcting model as necessary and ensuring that P&L result looks reasonable	2.5
09/24/2024	SS	Call with E. Schreck, J. Guerrero, and S. Dillard (Big Lots) re: 3PL path forward	0.5
09/24/2024	SS	Call with T. Dillard (Big Lots) re: 3PL and turnover	0.4
09/24/2024	JJ	Review the distribution and transportation reconciliation ensuring bottoms up analysis match the shared pro-forma	1.2
09/26/2024	SS	Call with E. Schreck (Big Lots) re: 3PL bid status	0.3



Big Lots, Inc.
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 Columbus, OH 43081

Re: Business Plan / Analysis
 Code: 20008940PA0003.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/26/2024	SS	Call with Ryder and E. Schreck (Big Lots) re: 3PL bid	0.2
09/26/2024	SS	Weekly DC closure meeting with SC leadership	0.9
09/27/2024	JJ	Review of the business plan to study growth assumption and margin assumption	1.0
09/28/2024	SS	Review of GXO proposal and development of 3PL comparison spreadsheet	1.2
09/29/2024	SS	Refine 3PL comparison spreadsheet and executive update	1.1
09/30/2024	SS	Meeting with E. Schreck (Big Lots) re: 3PL bid review	0.9
09/30/2024	SS	Meeting with S. Hutkai to discuss distribution centers	0.1
09/30/2024	SS	VAS discussion and benchmarking with E. Schreck (Big Lots)	0.8
Total Professional Hours			78.8



Big Lots, Inc.
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Columbus, OH 43081

Re: Business Plan / Analysis
Code: 20008940PA0003.1.6

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	2.1	2,898.00
Steve Scales	\$1,225	26.5	32,462.50
Job Chan	\$1,100	4.0	4,400.00
Anthony Perrella	\$810	5.9	4,779.00
Jimmy Jang	\$750	37.0	27,750.00
Rowan Steere	\$625	3.3	2,062.50
Total Professional Hours and Fees		78.8	\$ 74,352.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Sale Process
Code: 20008940PA0003.1.8

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	JJ	Meeting with J. Schroeder (Big Lots), and K. Walsh, L. Zelov (Guggenheim) to discuss due diligence requests	0.5
09/10/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), Gordon Brothers (A. Stone) re: store fixture sales update	0.5
09/10/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), Gordon Brothers (A. Stone) re: store fixture sales update	0.5
09/11/2024	JJ	Looking into set of due diligence questions from the buyer; Analyzing the reconciliation and EBITDA bridge provided by the buyer	2.0
09/12/2024	JJ	Corresponding with Guggenheim re: various one off due diligence questions from the potential buyer	1.0
09/12/2024	JJ	Due diligence call with C. Dyett, J. Schroeder, and K. Walsh, L. Zelov (Guggenheim) to discuss outstanding due diligence requests	0.5
09/13/2024	JJ	Analyze due diligence questions from a potential buyer; working on the EBITDA reconciliation issue brought up	3.0
09/13/2024	JJ	Corresponding with the company to obtain answers for the due diligence questions brought up by the potential buyer	3.0
09/16/2024	SS	Meeting with S. Scales, J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: asset disposition in distribution centers	0.7
09/16/2024	RS	Draft TSA timeline presentation	2.9
09/16/2024	JJ	Due diligence call with C. Dyett, J. Schroeder, and K. Walsh, L. Zelov (Guggenheim) to discuss outstanding due diligence requests	0.5
09/16/2024	RS	Finalize store closure listing	0.4
09/16/2024	JC	Meeting with S. Dillard (Big Lots) re: store register dispositions	0.4
09/16/2024	JC	Meeting with S. Scales, J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: asset disposition in distribution centers	0.7
09/16/2024	JJ	Review of due diligence questions from the stalking horse bidder's advisor	1.0
09/16/2024	JJ	Review various financial due diligence request from prospective buyers	3.0
09/16/2024	KP	Meeting with K. Percy, R. Steere (AlixPartners) re: review of draft TSA timeline	0.6
09/16/2024	RS	Meeting with K. Percy, R. Steere (AlixPartners) re: review of draft TSA timeline	0.6
09/16/2024	RS	Meeting with S. Scales, J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: asset disposition in distribution centers	0.7
09/17/2024	JJ	Create support files to meet due diligence request as well as following up with the company on the status of request	3.0
09/17/2024	JJ	Provide support reconciliation and commentaries before the meeting with stalking horse bidder	0.8
09/17/2024	RS	Update draft TSA presentation	0.6
09/18/2024	JJ	Create supporting materials and preparing for meeting with stalking horse bidder's advisors- gathering update on SG&A savings initiatives and preparing responses	2.9
09/18/2024	JJ	Prepare reconciliations and commentaries for the pre-question sent by the stalking horse bidder before meeting with them	2.3
09/18/2024	JJ	Prepare supporting schedule and corresponding with the company to deliver due diligence requests	2.2



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Sale Process
 Code: 20008940PA0003.1.8

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/19/2024	TR	Discussion with S. Trosclair and J. Hoover (both Big Lots) re: 503(b)(9) calc & due diligence	0.4
09/24/2024	JC	Draft correspondence with DPW on open questions on TSA	0.6
09/30/2024	KP	Discussion with J Ramsden, S Hutmaki (BL) and R Edwards, K Shonak (GB) re: asset disposition	0.6
Total Professional Hours			35.9



Big Lots, Inc.
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Columbus, OH 43081

Re: Sale Process
Code: 20008940PA0003.1.8

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	1.2	1,656.00
Steve Scales	\$1,225	0.7	857.50
Job Chan	\$1,100	2.2	2,420.00
Thomas Reid	\$895	0.4	358.00
Jimmy Jang	\$750	25.7	19,275.00
Rowan Steere	\$625	5.7	3,562.50
Total Professional Hours and Fees		35.9	\$ 28,129.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	TR	Reply to A. Stone (Gordon Bros) re: Wave 2 GOB store DSD/SBT vendor fixtures/equipment retrieval	0.1
09/09/2024	JEC	Review accounts payable training materials	0.6
09/10/2024	SL	Meeting with J. Christy (BL) and the OnBase team (all BL) to discuss the accounts payable cut-off process	0.5
09/10/2024	SS	Call with S. Scales and T. Reid (AlixPartners) re: supply chain modeling	0.3
09/10/2024	TR	Call with S. Scales and T. Reid (AlixPartners) re: supply chain modeling	0.3
09/11/2024	JC	Coordinating store closure schedule with sale of fixtures	0.3
09/11/2024	TR	Review supply chain path forward	0.4
09/11/2024	JC	Draft correspondence and workplan to discuss incremental levers to generate liquidity at Big Lots	0.4
09/11/2024	JC	Meeting with B. Thorn, J. Ramsden (Big Lots) re: review status of store closure operations	0.7
09/11/2024	SL	Review latest tax inquiry provided by B. Green (BL) and prepare updates accordingly	1.1
09/11/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), Big Lots (C. Macke, M. Barga, J. Nanberg) re: Operational Store Closure	0.5
09/11/2024	JC	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots) re: weekly management meeting to discuss status update	1.0
09/11/2024	KP	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots) re: weekly management meeting to discuss status update	1.0
09/11/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), Big Lots (C. Macke, M. Barga, J. Nanberg) re: Operational Store Closure	0.5
09/11/2024	TR	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots) re: weekly management meeting to discuss status update	1.0
09/12/2024	JC	Correspondence with M. Barga to discuss utility order	0.3
09/12/2024	TR	Discussion with R. Phasalkar (Big Lots) re: fwd-leaning closeout strategy	0.2
09/12/2024	KP	Meeting with D Hedge(BL) re: project coordination	0.5
09/12/2024	TR	Reply to C. Dyett (Big Lots) inquiry re: CIM supply chain business case	0.1
09/12/2024	TR	Review revenue share agreements & send related correspondence	0.9
09/13/2024	JC	Coordinating between Davis Polk and Big Lots operations team to facilitate closure of rejected locations	0.6
09/13/2024	JC	Correspondence with Big Lots team re: liquidation expenses	0.3
09/13/2024	JC	Correspondence with Big Lots team re: vendor asserted outstanding claims	0.3
09/17/2024	JC	Correspondence with team to discuss POS strategy	0.3
09/17/2024	TR	Follow-on with J. Caudill (Big Lots) re: adding liquidity to deal decision tool	0.3
09/17/2024	JC	Prepare correspondence and summary of actions related to hardware disposal	0.2
09/17/2024	JC	Prepare correspondence and support for store closure cadence	0.3
09/17/2024	JC	Review outstanding diligence request lists provided by Guggenheim	0.3
09/17/2024	JC	Review draft of TSA timeline	0.3
09/18/2024	JC	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), S. Marks, J. Hoover (Big Lots) re: close-out vendor strategy	0.9
09/18/2024	TR	Connecting with S. Marks and R. Phasalkar (both Big Lots) with retailers for closeout deals	0.5
09/18/2024	KP	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), S. Marks, J. Hoover (Big Lots) re: close-out vendor strategy	0.9



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Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/18/2024	TR	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), S. Marks, J. Hoover (Big Lots) re: close-out vendor strategy	0.9
09/19/2024	SS	Meeting with K. Percy, S. Scales, J. Chan (AlixPartners), R. Robins, J. Ramsden (Big Lots) re: to discuss supply chain opportunities	0.4
09/19/2024	JC	Meeting with K. Percy, S. Scales, J. Chan (AlixPartners), R. Robins, J. Ramsden (Big Lots) re: to discuss supply chain opportunities	0.4
09/19/2024	KP	Meeting with K. Percy, S. Scales, J. Chan (AlixPartners), R. Robins, J. Ramsden (Big Lots) re: to discuss supply chain opportunities	0.4
09/19/2024	JC	Corresponding with marketing vendors to discuss executory contracts	0.2
09/19/2024	TR	Discussion with R. Phasalkar (Big Lots) re: Div 1 & 2 closeout buys	0.4
09/19/2024	JC	Meeting with Engie re: management of utilities	0.3
09/20/2024	TR	Meet with M. Mellquist, R. Phasalkar, J. Christy (all Big Lots) re: Div 1 CIAs	0.5
09/20/2024	JC	Meeting with M. Barga (Big Lots) re: management of utilities	0.5
09/23/2024	JC	Meeting with H. Etlin, K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), A. Shpeen (Davis Polk) re: bi-weekly management team update	0.6
09/23/2024	HF	Meeting with H. Etlin, K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), A. Shpeen (Davis Polk) re: bi-weekly management team update	0.6
09/23/2024	KP	Meeting with H. Etlin, K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), A. Shpeen (Davis Polk) re: bi-weekly management team update	0.6
09/23/2024	SS	Meeting with H. Etlin, K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), A. Shpeen (Davis Polk) re: bi-weekly management team update	0.6
09/23/2024	JC	Corresponding with Big Lots re: outstanding utility payments	0.1
09/23/2024	JC	Meeting with S. Dillard (Big Lots), N. Wells (Gordon Brothers) re: third-party asset disposition	0.6
09/23/2024	JC	Meeting with S. Dillard, J. Rollins (Big Lots) re: asset disposition / data wipe discussion	0.4
09/23/2024	TR	Meeting with H. Etlin, K. Percy, S. Scales, J. Chan, T. Reid (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), A. Shpeen (Davis Polk) re: bi-weekly management team update	0.6
09/24/2024	JC	Review alternative options for utility providers	0.5
09/25/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: management of utilities	0.5
09/25/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: management of utilities	0.5
09/26/2024	JC	Meeting with J. Nanberg, M. Barga (Big Lots) re: discuss utility provider process	0.7
09/27/2024	SS	Meeting with K. Percy, S. Scales, J. Chan (AlixPartners), J. Ramsden, J. Hutkai (Big Lots) re: future distribution center network	0.5
09/27/2024	JC	Meeting with K. Percy, S. Scales, J. Chan (AlixPartners), J. Ramsden, J. Hutkai (Big Lots) re: future distribution center network	0.5
09/27/2024	KP	Meeting with K. Percy, S. Scales, J. Chan (AlixPartners), J. Ramsden, J. Hutkai (Big Lots) re: future distribution center network	0.5
09/27/2024	JC	Corresponding with store ops on POS disassembly process	0.4



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/30/2024	JC	Coordinating efforts for removal of IT equipment at store closures	0.4
09/30/2024	JC	Coordinating efforts for turnover of facilities back to landlords	0.5
09/30/2024	JC	Corresponding with Big Lots IT team on POS hardware removal	0.1
09/30/2024	JC	Corresponding with operations team on utility providers	0.1
09/30/2024	JC	Corresponding with operations team to facilitate removal of POS system	0.6
09/30/2024	KP	Review correspondence and remit response to business operational issues	3.2
Total Professional Hours			<u><u>33.0</u></u>



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Re: Business Operations
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PROFESSIONAL	RATE	HOURS	FEES
Holly Etlin	\$1,495	0.6	897.00
Kent Percy	\$1,380	7.1	9,798.00
Steve Scales	\$1,225	1.8	2,205.00
Jarod E Clarrey	\$1,100	0.6	660.00
Job Chan	\$1,100	14.1	15,510.00
Sam Lemack	\$895	1.6	1,432.00
Thomas Reid	\$895	6.2	5,549.00
Rowan Steere	\$625	1.0	625.00
Total Professional Hours and Fees		33.0	\$ 36,676.00



Big Lots, Inc.
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Re: Vendor Management
Code: 20008940PA0003.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	TR	Call with R. Phasalkar (Big Lots) re: advice on how to get goods flowing ASAP using invoices instead of burdensome/manual cash-in-advance process	0.4
09/09/2024	JC	Correspondence with various Big Lots team on addressing vendor / liquidity inquiries	0.4
09/09/2024	JEC	Develop responses and provide documentation related to vendor communications	0.4
09/09/2024	TR	Field e-mail inquiries from vendor-facing client personnel re: vendor mgmt	0.4
09/09/2024	TR	Finalize vendor management job aids & talking points for distribution to client	0.7
09/09/2024	AP	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/09/2024	RMT	Meeting with B. Millard (Big Lots) re: vendor contract questions	0.3
09/09/2024	RMT	Prepare final version of documents to be shared with merchants for vendor communications	0.5
09/09/2024	TR	Prepare for vendor-facing personnel training	0.4
09/09/2024	KP	Conference call with S. Marks, S. Trosclair, K. Keuhl, others (all Big Lots), K. Percy, T. Reid, R. Mecklemburg, J. Clarrey (all AlixPartners) to discuss vendor communications	1.3
09/09/2024	JEC	Research post-filing compliance requests related to vendors and service providers	0.6
09/09/2024	JEC	Review inquiries related to vendor invoicing matters	0.4
09/09/2024	RMT	Update of vendor communication guideline with new Joele Frank feedback	0.2
09/09/2024	JEC	Conference call with S. Marks, S. Trosclair, K. Keuhl, others (all Big Lots), K. Percy, T. Reid, R. Mecklemburg, J. Clarrey (all AlixPartners) to discuss vendor communications	1.3
09/09/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/09/2024	JJ	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/09/2024	JC	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/09/2024	KP	Debrief with K. Percy and T. Reid (AlixPartners) re: go-fwd vendor management strategy and tracking	0.3
09/09/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/09/2024	RMT	Conference call with S. Marks, S. Trosclair, K. Keuhl, others (all Big Lots), K. Percy, T. Reid, R. Mecklemburg, J. Clarrey (all AlixPartners) to discuss vendor communications	1.3
09/09/2024	RS	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5



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Re: Vendor Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	TR	Debrief with K. Percy and T. Reid (AlixPartners) re: go-fwd vendor management strategy and tracking	0.3
09/09/2024	TR	Conference call with S. Marks, S. Trosclair, K. Keuhl, others (all Big Lots), K. Percy, T. Reid, R. Mecklemburg, J. Clarrey (all AlixPartners) to discuss vendor communications	1.3
09/09/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, A. Perrella, J. Jang, R. Steere, J. Chan (AlixPartners), J. Schroder, J. Caruso, S. Hutkai, S. Raver, J. Christy (Big Lots) re: daily finance sync	0.5
09/10/2024	TR	Advise D. Dickstein (Big Lots) on question about critical vendor status	0.3
09/10/2024	TR	Align on vendor terms tracker fields & data needs with client	1.1
09/10/2024	TR	Compose detailed client instructions for completing vendor terms tracker	0.6
09/10/2024	RMT	Create vendor tracker file to map all the conversations of merchants with vendors	1.3
09/10/2024	JEC	Develop correspondence related to vendor inquiries	0.3
09/10/2024	TR	Field client e-mails re: vendor management while also listening in to First Day Hearing	0.9
09/10/2024	TR	Field inquiry to client switchboard from vendor counsel re: critical vendor status per S. Piraino (DPW) direction	0.5
09/10/2024	TR	Field numerous client e-mails on vendor management & agreement in motion	0.8
09/10/2024	TR	Finalize vendor terms tracker & coordinate how to share out to client	0.5
09/10/2024	TR	Formulate responses to several client e-mails about pre-petition vendor inquiries	0.7
09/10/2024	RMT	Include old vendor terms information in the vendor tracker file	0.8
09/10/2024	TR	Call with D. Dickstein (Big Lots) re: lienholder motion	0.4
09/10/2024	TR	Prepare vendor terms tracker instructions	0.5
09/10/2024	RMT	Prepare Vendor Tracker document to be shared with all the merchants	0.4
09/10/2024	TR	Respond to client questions re: vendor tracking, terms, & requests while also listening in to First Day Hearing	0.9
09/10/2024	TR	Respond to client supply chain question about preferential clawbacks	0.2
09/10/2024	TR	Respond to S. Piraino (DPW) re: how to address critical vendor inquiries	0.4
09/10/2024	TR	Set up vendor terms tracker with R. Mecklemburg-Tenorio (AlixPartners)	0.3
09/10/2024	RMT	Update vendor Tracker file to include T. Reid (AlixPartners) feedback	0.4
09/10/2024	TR	Vendor Mgmt Cmtee kickoff re: scan-based trading/liquidation, vendor terms tracker, & contract obligations with client	0.6
09/11/2024	AP	Meeting with S. Raver, J. Caruso, S. Hutkai, J. Christy (all Big Lots), K. Percy, T. Reid, A. Perrella, R. Steere, I. Mecklemburg and S. Lemack (all AlixPartners) re: daily finance sync	0.6
09/11/2024	SS	Debrief re: client supply chain team meeting with S. Scales and T. Reid (AlixPartners)	0.4
09/11/2024	SS	Meet with D. Dickstein, N. Howard (both Big Lots), S. Scales and T. Reid (AlixPartners) re: vendor management	0.9
09/11/2024	JEC	Conference call with K. Keuhl, J. Christy, S. Raver, R. Phasalkar (all Big Lots), T. Reid and J. Clarrey (both AlixPartners) to discuss vendor invoicing matters	1.0
09/11/2024	TR	Reply to client e-mail inquiries re: large vendor management	0.4
09/11/2024	TR	Respond to M. Welt, R. Robins (both Big Lots) re: critical vendor inquiries	0.9



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/11/2024	JEC	Review correspondence re: vendor matters	1.1
09/11/2024	TR	Review vendor management e-mail inquiries from client	0.3
09/11/2024	TR	Review vendor management e-mail inquiries from client	0.4
09/11/2024	TR	Review vendor terms tracker progress	0.3
09/11/2024	RMT	Update vendor tracker file with details of vendor division or departments	0.7
09/11/2024	KP	Meeting with R. Phasalkar, J. Christy (both BL), K. Percy, T. Reid, I. Mecklemburg and S. Lemack (all AlixPartners) re: vendor management process	0.5
09/11/2024	KP	Meeting with S. Raver, J. Caruso, S. Hutkai, J. Christy (all Big Lots), K. Percy, T. Reid, A. Perella, R. Steere, I. Mecklemburg and S. Lemack (all AlixPartners) re: daily finance sync	0.6
09/11/2024	RMT	Meeting with R. Phasalkar, J. Christy (both BL), K. Percy, T. Reid, I. Mecklemburg and S. Lemack (all AlixPartners) re: vendor management process	0.5
09/11/2024	RMT	Meeting with S. Raver, J. Caruso, S. Hutkai, J. Christy (all Big Lots), K. Percy, T. Reid, A. Perella, R. Steere, I. Mecklemburg and S. Lemack (all AlixPartners) re: daily finance sync	0.6
09/11/2024	RS	Meeting with S. Raver, J. Caruso, S. Hutkai, J. Christy (all Big Lots), K. Percy, T. Reid, A. Perella, R. Steere, I. Mecklemburg and S. Lemack (all AlixPartners) re: daily finance sync	0.6
09/11/2024	SL	Meeting with R. Phasalkar, J. Christy (both BL), K. Percy, T. Reid, I. Mecklemburg and S. Lemack (all AlixPartners) re: vendor management process	0.5
09/11/2024	SL	Meeting with S. Raver, J. Caruso, S. Hutkai, J. Christy (all Big Lots), K. Percy, T. Reid, A. Perella, R. Steere, I. Mecklemburg and S. Lemack (all AlixPartners) re: daily finance sync	0.6
09/11/2024	RMT	Biweekly vendor management one-on-one with R. Mecklemburg Tenorio and T. Reid (AlixPartners)	0.5
09/11/2024	TR	Biweekly vendor management one-on-one with R. Mecklemburg Tenorio and T. Reid (AlixPartners)	0.5
09/11/2024	TR	Conference call with K. Kuehl, J. Christy, S. Raver, R. Phasalkar (all Big Lots), T. Reid and J. Clarrey (both AlixPartners) to discuss vendor invoicing matters	1.0
09/11/2024	TR	Debrief re: client supply chain team meeting with S. Scales and T. Reid (AlixPartners)	0.4
09/11/2024	TR	Meet with D. Dickstein, N. Howard (both Big Lots), S. Scales and T. Reid (AlixPartners) re: vendor management	0.9
09/11/2024	TR	Meeting with R. Phasalkar, J. Christy (both BL), K. Percy, T. Reid, I. Mecklemburg and S. Lemack (all AlixPartners) re: vendor management process	0.5
09/11/2024	TR	Meeting with S. Raver, J. Caruso, S. Hutkai, J. Christy (all Big Lots), K. Percy, T. Reid, A. Perella, R. Steere, I. Mecklemburg and S. Lemack (all AlixPartners) re: daily finance sync	0.6
09/12/2024	JEC	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Trosclair J. Schroeder, K. Kuehl, R. Phasalkar, S. Raver, J. Christy, S. Marks (all BL) re: Vendor Management Committee	0.7
09/12/2024	TR	Organize key tasks/questions and vendor management strategy for today	0.7
09/12/2024	TR	Reply to M. Welt (Big Lots) re: critical vendor status	0.6
09/12/2024	TR	Respond to client emails re: vendor management	0.5
09/12/2024	JEC	Review correspondence re: vendor matters	0.7



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Re: Vendor Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/12/2024	TR	Set up call with S. Piraino (DPW) re: vendor counsel inquiries	0.1
09/12/2024	TR	Strategize about how to tackle key vendor mgmt tasks today	0.4
09/12/2024	KP	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Trosclair J. Schroeder, K. Kuehl, R. Phasalkar, S. Raver, J. Christy, S. Marks (all BL) re: Vendor Management Committee	0.7
09/12/2024	RMT	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Trosclair J. Schroeder, K. Kuehl, R. Phasalkar, S. Raver, J. Christy, S. Marks (all BL) re: Vendor Management Committee	0.7
09/12/2024	TR	Meeting with K. Percy, J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Trosclair J. Schroeder, K. Kuehl, R. Phasalkar, S. Raver, J. Christy, S. Marks (all BL) re: Vendor Management Committee	0.7
09/13/2024	AP	Meeting with K. Percy, T. Reid, A. Perrella (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: accounts payable and wire transfer tracking	0.4
09/13/2024	TR	Conduct weekly calendar review to plan & deconflict necessary client meetings	0.7
09/13/2024	JEC	Conference call with M. Barga, J. Nanberg (both BL) and Engie team to discuss services	1.0
09/13/2024	KP	Coordinate responses to vendor counsel & tracking of pre-petition settlements with S. Piraino (DPW), K. Percy, J. Chan, & T. Reid (all AlixPartners).	0.5
09/13/2024	RMT	Create payments tagging file to track pre-petition reliefs payments	1.1
09/13/2024	RMT	Prepare list with division/department information for OnBase pending invoices to the client to start processing	0.3
09/13/2024	TR	Reply to S. Trosclair (Big Lots) e-mails re: vendor management & PO edits	0.5
09/13/2024	TR	Respond to client e-mails re: updated payables, vendor terms tracker, & staffing agencies	0.3
09/13/2024	TR	Review e-mail inquiries from client re: relief buckets	0.3
09/13/2024	KP	Meeting with K. Percy, T. Reid, A. Perrella (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: accounts payable and wire transfer tracking	0.4
09/13/2024	RMT	Meeting with T. Reid, R. Mecklemburg Tenorio (all AlixPartners), R. Phasalkar, J. Christy, J. Schroeder, S. Trosclair, S. Marks (Big Lots) re: Vendor Management Committee	0.5
09/13/2024	TR	Meeting with T. Reid, R. Mecklemburg Tenorio (all AlixPartners), R. Phasalkar, J. Christy, J. Schroeder, S. Trosclair, S. Marks (Big Lots) re: Vendor Management Committee	0.5
09/13/2024	TR	Meeting with K. Percy, T. Reid, A. Perrella (AlixPartners), S. Hutkai, J. Schroeder, J. Caruso, S. Raver, J. Christy (Big Lots) re: accounts payable and wire transfer tracking	0.4
09/16/2024	AP	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: accounts payable and wire transfer tracking	0.5
09/16/2024	RMT	Create a new section in the vendor tracker file to suggest next steps in vendor negotiations	0.3
09/16/2024	RMT	Create template to summarize vendor terms tracker results	1.5
09/16/2024	RMT	Create top 10 vendors list with contracts	0.3
09/16/2024	TR	Prepare agendas for daily finance sync & vendor mgmt cmtee	0.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/16/2024	TR	Reply to client e-mails re: vendor mgmt	0.7
09/16/2024	TR	Review client correspondence re: critical vendor requests	0.5
09/16/2024	RMT	Summarize vendor terms tracker results in a power point slide to be shared with the internal team	0.5
09/16/2024	RMT	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: accounts payable and wire transfer tracking	0.5
09/16/2024	RMT	Meeting with T. Reid, R. Mecklemburg Tenorio (AlixPartners) re: Next steps and analysis of vendor terms tracker's inputs	1.1
09/16/2024	TR	Meeting with T. Reid, A. Perrella, R. Mecklemburg Tenorio (AlixPartners) re: accounts payable and wire transfer tracking	0.5
09/16/2024	TR	Meeting with T. Reid, R. Mecklemburg Tenorio (AlixPartners) re: Next steps and analysis of vendor terms tracker's inputs	1.1
09/17/2024	TR	Conversation with S. Dillard (Big Lots) re: vendor-facing personnel makeup training	0.4
09/17/2024	JEC	Develop additional correspondence re: vendor matters	0.6
09/17/2024	JEC	Develop correspondence re: utility service matters	0.4
09/17/2024	JEC	Develop correspondence re: vendor matters	0.3
09/17/2024	RMT	Prepare the final version of the vendor terms tracker summary to be shared with the client	0.6
09/17/2024	TR	Reply to client inquiries re: vendor management	0.6
09/17/2024	TR	Reply to K. Winiarski (DPW) re: critical vendor inquiries	0.4
09/17/2024	TR	Review client correspondence re: vendor mgmt	0.4
09/17/2024	RMT	Review of vendor tracker file summary with T. Reid to prepare the file for the client	0.5
09/17/2024	TR	Review vendor terms tracker summary with R. Mecklemburg-Tenorio (AlixPartners)	0.5
09/17/2024	TR	Summarize takeaways from 1st week of vendor terms tracker inputs	1.1
09/17/2024	RMT	Update relief tracker with feedback from client	0.4
09/17/2024	RMT	Update vendor tracker file summary based on T. Reid (AlixPartners) feedback	1.4
09/18/2024	JEC	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Raver, K. Kuehl, S. Marks, S. Trosclair, S. Hutkai, J. Caruso (Big Lots) re: Vendor Management Committee	0.4
09/18/2024	TR	Answer client inquiries re: vendor terms tracker	0.5
09/18/2024	TR	Develop approach for pre-petition balances & executing DSD for Gordon Bros GOBs	0.5
09/18/2024	JEC	Develop correspondence re: vendor matters	0.6
09/18/2024	TR	Discuss 503(b)(9) calc & vendor negotiation strategies with J. Schroeder (Big Lots)	1.2
09/18/2024	TR	Discuss pre-petition vendor balance negotiation tactics with S. Chou (Big Lots)	0.4
09/18/2024	TR	Prepare status of prospective UCC list	1.1
09/18/2024	TR	Provide advice to K. Kuehl & D. Hedge (both Big Lots) on negotiation tactics for pre-petition vendor balances	0.3
09/18/2024	TR	Reply to correspondence on closeout strategy as it pertains to vendor management	0.7
09/18/2024	TR	Review client correspondence re: vendor mgmt	0.7



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Re: Vendor Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/18/2024	JEC	Review correspondence re: utility service matters	0.2
09/18/2024	RS	Review Gordon Brothers invoice details	0.3
09/18/2024	JC	Review outstanding invoices related to pre-petition vendor balances	0.5
09/18/2024	TR	Send correspondence re: prospective UCC list research	1.0
09/18/2024	RMT	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Raver, K. Kuehl, S. Marks, S. Trosclair, S. Hutkai, J. Caruso (Big Lots) re: Vendor Management Committee	0.4
09/18/2024	TR	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), S. Raver, K. Kuehl, S. Marks, S. Trosclair, S. Hutkai, J. Caruso (Big Lots) re: Vendor Management Committee	0.4
09/19/2024	TR	Align on 503b9 calc & utilities pre- vs post-petition segmentation	0.6
09/19/2024	KP	Meeting with K. Percy, T. Reid, R. Mecklemburg Tenorio (AlixPartners), R. Phasalkar, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (Big Lots) re: Vendor Management Committee (partial)	0.5
09/19/2024	TR	Respond to inquiries re: goods reclamation, pre-petition balances, & closeout buys	1.8
09/19/2024	JEC	Review correspondence re: utility service matters	0.5
09/19/2024	JEC	Review correspondence re: vendor matters	0.4
09/19/2024	RMT	Update the relief tracker with division and department category to facilitate tagging vendors	0.5
09/19/2024	RMT	Meeting with K. Percy, T. Reid, R. Mecklemburg Tenorio (AlixPartners), R. Phasalkar, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (Big Lots) re: Vendor Management Committee (partial)	0.5
09/19/2024	TR	Meeting with K. Percy, T. Reid, R. Mecklemburg Tenorio (AlixPartners), R. Phasalkar, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (Big Lots) re: Vendor Management Committee	0.7
09/20/2024	SS	Conduct vendor management training with S. Scales, T. Reid (both AlixPartners) for 25+ client supply chain, procurement, & real estate vendor-facing personnel	1.0
09/20/2024	JEC	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), R. Phasalkar, J. Schroeder, S. Hutkai, J. Christy, S. Raver, J. Caruso, K. Kuehl (Big Lots) re: Vendor Management Committee	0.6
09/20/2024	JEC	Attend meeting with M. Barga, L. Barron, G. Hanson, others (all BL) re: vendor discussions	0.6
09/20/2024	JEC	Develop correspondence re: vendor and reporting matters	0.4
09/20/2024	TR	Discussion with M. Mellquist (Big Lots) re: Star Snacks pre-petition balance	0.3
09/20/2024	TR	Frame up 503(b)(9) calculation & required data sources	1.2
09/20/2024	RMT	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), R. Phasalkar, J. Schroeder, S. Hutkai, J. Christy, S. Raver, J. Caruso, K. Kuehl (Big Lots) re: Vendor Management Committee	0.6
09/20/2024	TR	Meeting with J. Schroeder, S. Hutkai, J. Caruso, & A. Earhart (all Big Lots) re: data warehouse reporting ISO 503(b)(9) calc	0.5
09/20/2024	RMT	Meeting with T. Reid and R. Mecklemburg Tenorio (AlixPartners) re: vendor terms tracker, actuals vs relief	1.3
09/20/2024	RMT	Prepare email for vendor management committee agenda on Monday	0.7



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Re: Vendor Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/20/2024	TR	Reply to client correspondence re: 503(b)(9) exposure & vendor terms tracker	0.9
09/20/2024	JEC	Review correspondence re: utility service matters	0.3
09/20/2024	JEC	Review correspondence re: vendor matters	0.8
09/20/2024	TR	Review correspondence re: vendor mgmt	0.7
09/20/2024	RMT	Revise the actual payments compared to the payments requests	0.8
09/20/2024	RMT	Update relief tracker with 9/19 payments	0.8
09/20/2024	TR	Conduct vendor management training with S. Scales, T. Reid (both AlixPartners) for 25+ client supply chain, procurement, & real estate vendor-facing personnel	1.0
09/20/2024	TR	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (all AlixPartners), R. Phasalkar, J. Schroeder, S. Hutkai, J. Christy, S. Raver, J. Caruso, K. Kuehl (all Big Lots) re: Vendor Management Committee (partial)	0.5
09/20/2024	TR	Meeting with T. Reid and R. Mecklemburg Tenorio (AlixPartners) re: vendor terms tracker, actuals vs relief	1.3
09/23/2024	JEC	Meeting with J. Clarrey, T. Reid (both AlixPartners), R. Phasalkar, J. Schroeder, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots) re: Vendor Management Committee	0.7
09/23/2024	RMT	Call with T. Reid and R. Mecklemburg Tenorio (AlixPartners) to outline next steps in the vendor terms tracker	0.3
09/23/2024	RMT	Add new information received from Davis Polk, agreements and other sources to the vendor terms tracker	0.5
09/23/2024	RMT	Call with T. Reid, R. Mecklemburg Tenorio (both AlixPartners) re: Weekly update of Vendor Terms Tracker	1.2
09/23/2024	JEC	Develop correspondence re: utility service matters	0.2
09/23/2024	JEC	Develop correspondence re: vendor matters	0.4
09/23/2024	RMT	Email T. Reid (AlixPartners) to share the vendor terms tracker results, summary and next steps	0.6
09/23/2024	RMT	Prepare the vendor terms tracker summary slide to be shared with the Vendor Management Committee	0.3
09/23/2024	RMT	Prepare vendor terms tracker to be download and analyzed for the client	0.5
09/23/2024	RMT	Research about vendors sent by Davis Polk on recent negotiations in the vendors term tracker	1.0
09/23/2024	TR	Respond to client/counsel inquiries re: vendor mgmt	0.7
09/23/2024	KP	Review vendor cash availability and prospective payments	1.2
09/23/2024	TR	Review Vendor Mgmt Tracker actions required	1.3
09/23/2024	RMT	Update the reliefs tracker with T. Reid feedback	1.7
09/23/2024	TR	Call with T. Reid and R. Mecklemburg Tenorio (AlixPartners) to outline next steps in the vendor terms tracker	0.3
09/23/2024	TR	Call with T. Reid, R. Mecklemburg Tenorio (both AlixPartners) re: Weekly update of Vendor Terms Tracker	1.2
09/23/2024	TR	Meeting with J. Clarrey, T. Reid (both AlixPartners), R. Phasalkar, J. Schroeder, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots) re: Vendor Management Committee	0.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/24/2024	JEC	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots) re: Vendor Management Committee	1.0
09/24/2024	RMT	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots) re: Vendor Management Committee	1.0
09/24/2024	RMT	Meeting with T. Reid and R. Mecklemburg Tenorio (AlixPartners) to coordinate deliverables for Wednesday Vendor Management Committee	1.1
09/24/2024	RMT	Create the payment requests consolidation file for this week	1.5
09/24/2024	JEC	Develop correspondence re: vendor matters	0.7
09/24/2024	TR	Discussion with J. Schroeder (Big Lots) re: Merch negotiation strategy training	0.3
09/24/2024	RMT	Divide revenue share invoices in pre and post-petition amounts	0.8
09/24/2024	TR	Frame up merchant training outline for tomorrow	0.5
09/24/2024	TR	Investigate vendor counsel inquiry fwded by K. Winiarski (DPW)	0.9
09/24/2024	TR	Meeting with K. Kuehl and S. Trosclair (both Big Lots) re: vendor negotiation strategies	0.5
09/24/2024	RMT	Prepare email for T. Reid (AlixPartners) with the main topics for Wednesday Vendor Management Committee	0.2
09/24/2024	TR	Prepare to lead daily finance sync & vendor mgmt cmtee	0.7
09/24/2024	TR	Reply to client correspondence re: vendor mgmt	0.9
09/24/2024	RMT	Update terms tracker with new pre-petition amounts by 9/23 and 503(b)(9) amounts	0.8
09/24/2024	RMT	Update the relief tagging file	0.5
09/24/2024	TR	Meeting with T. Reid and R. Mecklemburg Tenorio (AlixPartners) to coordinate deliverables for Wednesday Vendor Management Committee	1.1
09/24/2024	TR	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots) re: Vendor Management Committee	1.0
09/25/2024	JEC	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.7
09/25/2024	RMT	Meeting with J. Clarrey, T. Reid, R. Mecklemburg Tenorio (AlixPartners), J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all Big Lots) re: Vendor Management Committee	0.7
09/25/2024	RMT	Meeting with T. Reid and R. Mecklemburg Tenorio (AlixPartners) and Big Lots merchants re: Second vendor communication training	0.7
09/25/2024	TR	Build merchant training deck re: vendor management	1.9
09/25/2024	RMT	Reconcile actual vs requested payments for weekly payrun	0.4
09/25/2024	TR	Deliver training to merchant team (20+) re: vendor negotiation strategy	1.4
09/25/2024	TR	Perform 503(b)(9) detailed calculation/reconciliation	1.4
09/25/2024	TR	Reply to client inquiries re: vendor mgmt	0.9
09/25/2024	TR	Review client correspondence re: vendor mgmt	0.4
09/25/2024	JEC	Review correspondence re: vendor matters	0.7
09/25/2024	RMT	Update of relief with payments 9/24 and 9/25	1.3



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09/25/2024	RMT	Update relief tracker with decisions made on the Daily Finance and Vendor Management Committee meetings	1.2
09/25/2024	TR	Meeting with T. Reid and R. Mecklemburg Tenorio (AlixPartners) and Big Lots merchants re: Second vendor communication training	0.7
09/25/2024	TR	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, S. Marks, S. Trosclair (all Big Lots), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.7
09/26/2024	JEC	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, S. Marks, S. Trosclair (all Big Lots), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.6
09/26/2024	RMT	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, S. Marks, S. Trosclair (all Big Lots), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.6
09/26/2024	RMT	Reconcile additional actual vs requested payments for weekly payrun	0.6
09/26/2024	RMT	Create a summary of all payables requests	0.6
09/26/2024	TR	Discussions with N. Longbottom and C. Gourley (both Big Lots) re: vendor mgmt	0.5
09/26/2024	RMT	Prepare weekly Merch payments summary for the Big Lots team	0.6
09/26/2024	RMT	Research on new vendor list sent by Davis Polk	0.3
09/26/2024	TR	Review client correspondence re: vendor mgmt	0.8
09/26/2024	JEC	Review correspondence re: vendor matters	0.8
09/26/2024	TR	Segment unmatched EDI invoices by IDOC message re: 503(b)(9) calculation	0.7
09/26/2024	TR	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, S. Marks, S. Trosclair (all Big Lots), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.6
09/27/2024	JEC	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all BL), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.3
09/27/2024	RMT	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all BL), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.3
09/27/2024	TR	Comms with S. Piraino (DPW) re: Serta credit memos	0.8
09/27/2024	JEC	Develop correspondence re: vendor matters	0.3
09/27/2024	RMT	Prepare email for T. Reid (AlixPartners) with all the last updates on vendor management trackers	0.5
09/27/2024	TR	Prepare to lead daily finance & vendor management committee meetings (agenda, etc)	0.6
09/27/2024	TR	Reply to client & counsel inquiries re: vendor mgmt	1.0
09/27/2024	TR	Respond to client e-mails re: vendor mgmt	0.9
09/27/2024	TR	Respond to client inquiries re: vendor mgmt	0.8
09/27/2024	JEC	Review correspondence re: utility service matters	0.2
09/27/2024	JEC	Review correspondence re: vendor matters	1.1
09/27/2024	RMT	Review payments 9/26 vs. requests and expected amounts	1.2
09/27/2024	RMT	Update relief tracker with 9/26 payments	1.2
09/27/2024	RMT	Update trackers with 9/27 payments	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/27/2024	RMT	Update vendor terms tracker summary slide	0.6
09/27/2024	RMT	Update vendor terms tracker with new weekly agreements	0.5
09/27/2024	TR	Weekly calendar review to deconflict client and advisor meetings	0.7
09/27/2024	TR	Meeting with J. Schroeder, R. Phasalkar, S. Hutkai, J. Christy, S. Raver, K. Kuehl, S. Marks, S. Trosclair (all BL), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.3
09/30/2024	JEC	Meeting with J. Schroeder, R. Phasalkar, J. Caruso, J. Christy, S. Raver, S. Marks, S. Trosclair (all BL), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.5
09/30/2024	RMT	Call with T. Reid and R. Mecklemburg Tenorio (AlixPartners) to get his feedback for the vendor terms tracker summary for division	0.3
09/30/2024	RMT	Meeting with J. Schroeder, R. Phasalkar, J. Caruso, J. Christy, S. Raver, S. Marks, S. Trosclair (all BL), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.5
09/30/2024	TR	Call with T. Reid and R. Tenorio (AlixPartners) to coordinate vendor terms tracker summary by division	0.3
09/30/2024	RMT	Call with T. Reid and R. Tenorio (AlixPartners) to coordinate vendor terms tracker summary by division	0.3
09/30/2024	TR	Co-create slide summary of vendor negotiation progress for board deck	0.8
09/30/2024	RMT	Create the pivot tables for the slide summary of vendor terms tracker to include payments by division	1.4
09/30/2024	RMT	Create the power point slide with the summary of vendor terms tracker by division	0.9
09/30/2024	RMT	Create the settlement tracker to register all the agreements with vendors	1.1
09/30/2024	TR	Call with T. Reid and R. Mecklemburg Tenorio (AlixPartners) to get his feedback for the vendor terms tracker summary for division	0.3
09/30/2024	TR	Meeting with J. Schroeder, R. Phasalkar, J. Caruso, J. Christy, S. Raver, S. Marks, S. Trosclair (all BL), T. Reid, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: Vendor Management Committee	0.5
09/30/2024	RMT	Prepare email to share new vendor terms tracker summary with Big Lots merchants team	0.5
09/30/2024	TR	Respond to client inquiries re: vendor mgmt	0.8
09/30/2024	JEC	Review correspondence re: vendor matters	0.6
09/30/2024	RMT	Update the vendor terms tracker to be shared with the client	0.8
Total Professional Hours			166.1



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	6.5	8,970.00
Steve Scales	\$1,225	2.3	2,817.50
Jarod E Clarrey	\$1,100	22.9	25,190.00
Job Chan	\$1,100	1.4	1,540.00
Sam Lemack	\$895	1.1	984.50
Thomas Reid	\$895	75.7	67,751.50
Anthony Perrella	\$810	2.0	1,620.00
Rosa Mecklemburg Tenorio	\$770	52.3	40,271.00
Jimmy Jang	\$750	0.5	375.00
Rowan Steere	\$625	1.4	875.00
Total Professional Hours and Fees		166.1	\$ 150,394.50



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Re: Executory Contracts
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	TR	Coordinate responses to client questions re: contract rejection, 1st day motions, & vendor negotiations	0.4
09/09/2024	TR	Field e-mail inquiries from client stakeholders re: post-petition vendor management for those who may have contracts	0.7
09/09/2024	RMT	Formulate strategy for iProspect contract rejection conversation with B. Millard (Big Lots), T. Reid, R. Mecklemburg Tenorio (both AlixPartners)	0.3
09/09/2024	TR	Formulate strategy for iProspect contract rejection conversation with B. Millard (Big Lots), T. Reid, R. Mecklemburg Tenorio (both AlixPartners)	0.3
09/11/2024	TR	Discuss contract rejection strategy with R. Raman (Big Lots)	0.3
09/11/2024	RMT	Prepare sample file to check new results of contract extraction AI tool	0.6
09/11/2024	RMT	Review of contracts to identify differences with what was extracted from the AI tool - Part 1, first 25 contracts	1.1
09/11/2024	RMT	Review of contracts to identify differences with what was extracted from the AI tool - Part 2, last 25 contracts	1.0
09/11/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), Big Lots (J. Nanberg, C. Macke), A&G Realty (J. Graub) re: daily store review	0.5
09/11/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), Big Lots (J. Nanberg, C. Macke), A&G Realty (J. Graub) re: daily store review	0.5
09/12/2024	JEC	Meeting with J. Clarrey, R. Mecklemburg Tenorio (both AlixPartners), R. Raman (Big Lots) re: Review of process of contracts list and actions	0.4
09/12/2024	RMT	Update of contracts file to clean errors in counterparty and counterparty address of the AI tool	1.4
09/12/2024	RMT	Meeting with J. Clarrey, R. Mecklemburg Tenorio (AlixPartners), R. Raman (Big Lots) re: Review of process of contracts list and actions	0.4
09/16/2024	JEC	Conference call with S. Lemack, R. Mecklemburg and J. Clarrey (all AlixPartners) to discuss contract data review	0.7
09/16/2024	SL	Continue preparing updates to the latest contract assessment tracker	1.9
09/16/2024	JEC	Develop correspondence re: contract review process	0.4
09/16/2024	JEC	Review analysis related to vendors and associated contracts	0.7
09/16/2024	JEC	Review contract information prepared for noticing and assessment	0.9
09/16/2024	JEC	Review correspondence re: contracts and related vendors	0.3
09/16/2024	SL	Review latest contract assessment tracker and prepare updates accordingly	2.3
09/16/2024	RMT	Review of contract list to standardize the file	1.1
09/16/2024	RMT	Conference call with S. Lemack, R. Mecklemburg and J. Clarrey (all AlixPartners) to discuss contract data review	0.7
09/16/2024	SL	Conference call with S. Lemack, R. Mecklemburg and J. Clarrey (all AlixPartners) to discuss contract data review	0.7
09/17/2024	SL	Updates to the contract list	0.2
09/17/2024	RMT	Prepare the contracts list to fit the Chapter 11 tool template	1.7
09/17/2024	RMT	Prepare the contracts template by cleaning the match number and legal entities	1.3
09/17/2024	SL	Review latest contract assessment tracker and prepare updates accordingly	2.2
09/17/2024	SL	Review latest contract inquiry and prepare updated summary accordingly	1.4
09/17/2024	RMT	Update the contracts file with new extractions from the AI tool	0.7
09/17/2024	RMT	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Feedback and next steps in cleaning the contract list data	0.5



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09/17/2024	RMT	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Updates to the contract list	0.2
09/17/2024	SL	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Feedback and next steps in cleaning the contract list data	0.5
09/17/2024	SL	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Updates to the contract list	0.2
09/18/2024	SL	Continue to review latest contract assessment tracker and prepare updates accordingly	2.1
09/18/2024	JEC	Develop correspondence re: contract review process and document collection	0.7
09/18/2024	RMT	Include new contracts list shared by the client in the consolidated contracts list	0.5
09/18/2024	JEC	Meeting with R. Robins (BL) to discuss contract review process	0.4
09/18/2024	JEC	Review preparation materials related to contract review process	0.7
09/18/2024	RMT	Revise the contracts file template to standardize legal entity names	1.6
09/18/2024	RMT	Upload the contracts templates to upload data to the chapter 11 tool	1.6
09/18/2024	RMT	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Changes in template to upload list of contracts to the Chapter 11 tool	0.6
09/18/2024	RMT	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Review of template to upload list of contracts to the Chapter 11 tool	0.4
09/18/2024	SL	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Changes in template to upload list of contracts to the Chapter 11 tool	0.6
09/18/2024	SL	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Review of template to upload list of contracts to the Chapter 11 tool	0.4
09/19/2024	JEC	Attend call with R. Raman, D. Hedge (both BL), S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) to discuss contract review process	0.5
09/19/2024	JEC	Attend meeting with C. Dyett, C. Liyanapathirana, J. Kelley, S. Dillard, J. Seeman (all BL) to discuss IT contracts	0.5
09/19/2024	SL	Continue to review latest updates to the contract assessment tracker	2.2
09/19/2024	JEC	Coordinate with AlixPartners team on additional contract list updates	0.4
09/19/2024	JEC	Coordinate with AlixPartners team on contract list updates	0.4
09/19/2024	RMT	Coordinate next steps in contracts list	0.2
09/19/2024	RMT	Prepare final version of contract list to be shared with the Big Lots legal team	1.8
09/19/2024	SL	Review additional updates to the contract assessment tracker	2.3
09/19/2024	JEC	Review contract list prepared for supporting assessment process	0.3
09/19/2024	JEC	Review extracted contract information to support ongoing assessment process	0.6
09/19/2024	RMT	Update contracts lists with J. Clarey and S. Lemack feedback	0.5
09/19/2024	RMT	Attend call with R. Raman, D. Hedge (both BL), S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) to discuss contract review process	0.5
09/19/2024	RMT	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Prepare the final version of the contract list to be shared with the client	1.0
09/19/2024	SL	Attend call with R. Raman, D. Hedge (both BL), S. Lemack, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) to discuss contract review process	0.5
09/19/2024	SL	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Prepare the final version of the contract list to be shared with the client	1.0
09/20/2024	SL	Finalize additional updates to the contracts tracker in preparation for upcoming rejection exhibit	2.3



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09/20/2024	RMT	Prepare the contracts list to be rejected by the client	1.1
09/20/2024	SL	Review final updates to the contract assessment tracker and prepare updates accordingly	2.4
09/23/2024	RMT	Call with S. Lemack and R. Mecklemburg Tenorio (both AlixPartners) to review the contract rejection list	0.1
09/23/2024	SL	Continue to finalize updated contract rejection exhibit for 09/23 filing	2.2
09/23/2024	SL	Finalize contract rejection updates and circulate updated exhibit accordingly	2.3
09/23/2024	RMT	Include contracts name in the contract rejection motion template	0.2
09/23/2024	RMT	Prepare the email with the list of contracts to reject	0.2
09/23/2024	SL	Review latest contract assessment updates and prepare updates to tracker accordingly	1.9
09/23/2024	SL	Call with S. Lemack and R. Mecklemburg Tenorio (both AlixPartners) to review the contract rejection list	0.1
09/24/2024	RMT	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Description of services under the rejection contracts list	0.3
09/24/2024	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio (AlixPartners), N. Howard, S. Dillard, K. Tan (all Big Lots) re: Contract termination plan for distribution centers' vendors	0.5
09/24/2024	SL	Finalize latest contract rejection language and circulate to DPW team for sign-off	0.8
09/24/2024	RMT	Include an action column (accept/reject) in the contract master list	0.8
09/24/2024	RMT	Include the new marketing contracts in the contract master list	0.8
09/24/2024	RMT	Map contracts of vendors asking for pre-petition amounts	0.3
09/24/2024	SL	Review latest contract rejection updates and prepare updates to exhibit accordingly	2.1
09/24/2024	RMT	Review the final list of rejection contracts	0.8
09/24/2024	SL	Call with S. Lemack, R. Mecklemburg Tenorio (AlixPartners) re: Description of services under the rejection contracts list	0.3
09/24/2024	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio (AlixPartners), N. Howard, S. Dillard, K. Tan (all Big Lots) re: Contract termination plan for distribution centers' vendors	0.5
09/25/2024	RMT	Update of contract master list with feedback from Big Lots HR team	0.8
Total Professional Hours			69.6



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Executory Contracts
Code: 20008940PA0003.1.14

PROFESSIONAL	RATE	HOURS	FEEs
Jarod E Clarrey	\$1,100	7.9	8,690.00
Job Chan	\$1,100	0.5	550.00
Sam Lemack	\$895	33.4	29,893.00
Thomas Reid	\$895	1.7	1,521.50
Rosa Mecklemburg Tenorio	\$770	25.6	19,712.00
Rowan Steere	\$625	0.5	312.50
Total Professional Hours and Fees		69.6	\$ 60,679.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
Code: 20008940PA0003.1.17

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	SL	Continue to finalize updates in support of FDMs	2.1
09/09/2024	JEC	Develop correspondence to support DPW team requests related to first day motions	1.9
09/09/2024	JEC	Develop support to prepare for first day hearing	1.2
09/09/2024	SL	Finalize support of various FDMs and interim cap analysis	2.2
09/09/2024	SL	Prepare updates to A. Shpeen's (DPW) latest FDM support requests	2.3
09/09/2024	JEC	Review support for first day motions to prepare for first day hearing	1.1
09/09/2024	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss first day hearing support	0.6
09/09/2024	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) to discuss first day hearing support	0.6
09/10/2024	RS	Attend and take notes for the first day hearing	1.1
09/10/2024	JEC	Attend final portion of first day hearing in person	1.1
09/10/2024	JEC	Attend first portion of first day hearing in person	3.9
09/10/2024	JEC	Coordinate with DPW and MNAT teams on preparation for first day hearing	1.6
09/10/2024	SL	Finalize remaining updates in support of interim caps for the First Day Hearing	1.4
09/10/2024	AP	Listen to first day hearing	2.3
09/10/2024	JC	Meeting to attend and listen to first-day hearings	1.5
09/10/2024	JC	Meeting to attend and listen to first-day hearings (continued)	1.0
09/10/2024	SL	Prepare interim cap support for First Day Hearing	2.2
09/10/2024	KP	Prepare analysis for first day hearings	3.0
09/10/2024	KP	Prepare for and participated in first day hearings	3.5
09/10/2024	JEC	Research first day motion related inquiries to support follow-up for first day hearing	2.4
09/10/2024	SL	Review latest wage motion support inquiries from A. Shpeen (DPW) in preparation for First Day Hearing	2.6
09/30/2024	RS	Attend lease sale hearing	1.4
09/30/2024	JC	Meeting with S. Piraino (Davis Polk) re: hearing on lease sale motion	0.4
Total Professional Hours			41.4



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
Code: 20008940PA0003.1.17

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	6.5	8,970.00
Jarod E Clarrey	\$1,100	13.8	15,180.00
Job Chan	\$1,100	2.9	3,190.00
Sam Lemack	\$895	13.4	11,993.00
Anthony Perrella	\$810	2.3	1,863.00
Rowan Steere	\$625	2.5	1,562.50
Total Professional Hours and Fees		41.4	\$ 42,758.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Retention Applications & Relationship Disclosures
Code: 20008940PA0003.1.19

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Ab-Ca	2.6
09/09/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Sea-Zd	2.9
09/09/2024	BFS	Revise draft retention documents	1.3
09/10/2024	KSM	Edit draft relationship disclosures	1.6
09/11/2024	BFS	Call with B. Filler and K. Sundt (AlixPartners) re: payment history for retention documents	0.4
09/11/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Cal-Cir	2.6
09/11/2024	JB	Draft disclosures to be included in retention documents for parties beginning with City of Bu-City of Mem	2.9
09/11/2024	JB	Draft disclosures to be included in retention documents for parties beginning with City-City of Bru	2.8
09/11/2024	KSM	Edit draft relationship disclosures	2.8
09/11/2024	KSM	Email E. Baratz (AlixPartners) re: payment history for retention documents	0.4
09/11/2024	KSM	Call with B. Filler and K. Sundt (AlixPartners) re: payment history for retention documents	0.4
09/12/2024	JB	Draft disclosures to be included in retention documents for parties beginning with City of Mer-City of San	2.6
09/13/2024	JB	Continue to draft disclosures to be included in retention documents for parties beginning with Clerk of Dept of State-Den-Garland ISD	1.5
09/13/2024	JB	Draft disclosures to be included in retention documents for parties beginning with City of Sanf-Clerk of Circuit Court Prince	2.6
09/13/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Clerk of Circuit Court Salem-Dept of Rev Atl	2.9
09/13/2024	BFS	Updates to draft retention documents	0.9
09/16/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Gaston Co-Lauderdale Co.	2.9
09/16/2024	BFS	Draft investor solicitation emails	0.7
09/16/2024	KSM	Edit draft relationship disclosures	1.1
09/16/2024	JB	Update draft disclosures to be included in retention documents in response to comments from K. Sundt (AlixPartners)	2.6
09/17/2024	JB	Call with K. Sundt and J. Braverman (AlixPartners) re: edits to draft relationship disclosures	0.6
09/17/2024	KSM	Edit draft relationship disclosures	1.8
09/17/2024	BFS	Edits to draft retention documents	1.1
09/17/2024	ESK	Prepare and issued investor emails for disclosure matters	1.0
09/17/2024	KSM	Call with K. Sundt and J. Braverman (AlixPartners) re: edits to draft relationship disclosures	0.6
09/18/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Lauderdale County Tax-North Hills	2.9
09/18/2024	JB	Draft disclosures to be included in retention documents for parties beginning with Northeast-San Antonio	2.1
09/18/2024	KSM	Finalize draft retention documents for filing	1.3
09/19/2024	JB	Create draft firmwide document re. disclosures	1.9



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Re: Retention Applications & Relationship Disclosures
Code: 20008940PA0003.1.19

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/19/2024	JB	Draft disclosures for new parties received on September 19th to be included in supplemental declaration documents	1.4
09/19/2024	JB	Draft disclosures to be included in supplemental declaration document for parties beginning with San Bern-South Plain	2.1
09/20/2024	JB	Draft disclosures to be included in supplemental declaration document for parties beginning with Southwest-TaylorCounty CI	1.8
09/20/2024	JB	Draft disclosures to be included in supplemental declaration document for parties beginning with TaylorCounty Tax-Zane	2.8
09/20/2024	JB	Update draft firmwide document re. disclosures	2.9
09/21/2024	JB	Continue to update draft firmwide document re. disclosures	2.6
09/21/2024	JB	Update draft firmwide document re. disclosures	2.1
09/22/2024	JB	Continue to update draft firmwide document re. disclosures	1.9
09/23/2024	KSM	Revise firmwide email distribution re: potential relationship disclosures	1.2
09/23/2024	JB	Update draft firmwide document re. disclosures in response to comments from K. Sundt (AlixPartners)	1.9
09/24/2024	KSM	Correspondence with J. Braverman (AlixPartners) re: firmwide email distribution disclosure connections	0.3
09/24/2024	ESK	Review and revise draft firmwide email re: disclosures	1.5
09/24/2024	JB	Update draft firmwide document re. disclosures in response to comments from K. Sundt (AlixPartners)	2.1
09/25/2024	JB	Call with K. Sundt and J. Braverman (AlixPartners) re: edits to draft firmwide disclosures	0.4
09/25/2024	KSM	Call with K. Sundt and J. Braverman (AlixPartners) re: edits to draft firmwide disclosures	0.4
09/25/2024	ESK	Draft investor emails re: disclosures	1.0
09/26/2024	KSM	Correspondence with E. Kardos (AlixPartners) re: relationship disclosures	0.6
09/27/2024	ESK	Finalize and issue firmwide email for disclosure matters	1.5
09/27/2024	ESK	Review received investor emails for disclosure purposes	0.5
09/30/2024	KSM	Review comments from UST re: retention application	0.4
Total Professional Hours			81.2



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Columbus, OH 43081

Re: Retention Applications & Relationship Disclosures
Code: 20008940PA0003.1.19

PROFESSIONAL	RATE	HOURS	FEEs
Elizabeth S Kardos	\$900	5.5	4,950.00
Kaitlyn Sundt McClarren	\$650	12.9	8,385.00
Brooke Filler Stavitski	\$575	4.4	2,530.00
Jennifer Braverman	\$535	58.4	31,244.00
Total Professional Hours and Fees		81.2	\$ 47,109.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/13/2024	JC	Prepare supporting files for diligence requests re: Big Lots stores	0.6
09/13/2024	JC	Review outstanding diligence re: Big Lots Long Range Plan	0.4
09/17/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Thorn, R. Robbins (Big Lots), R. Moran, S. Damon (Nexus Capital) re: discussing outstanding diligence questions	1.8
09/17/2024	AP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Thorn, R. Robbins (Big Lots), R. Moran, S. Damon (Nexus Capital) re: discussing outstanding diligence questions (cont.)	1.6
09/17/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Thorn, R. Robbins (Big Lots), R. Moran, S. Damon (Nexus Capital) re: discussing outstanding diligence questions	1.8
09/17/2024	JC	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Thorn, R. Robbins (Big Lots), R. Moran, S. Damon (Nexus Capital) re: discussing outstanding diligence questions (cont.)	1.6
09/17/2024	KP	Meeting with Boston Consulting Group re: due diligence issues	3.2
09/17/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Thorn, R. Robbins (Big Lots), R. Moran, S. Damon (Nexus Capital) re: discussing outstanding diligence questions	1.8
09/17/2024	KP	Meeting with K. Percy, J. Chan, A. Perrella (AlixPartners), B. Thorn, R. Robbins (Big Lots), R. Moran, S. Damon (Nexus Capital) re: discussing outstanding diligence questions (cont.)	1.6
09/19/2024	JJ	Meeting with J. Chan, J. Jang (AlixPartners), (Nexus Capital) re: outstanding due diligence questions for bridging financials	1.0
09/19/2024	JC	Meeting with J. Chan, J. Jang (AlixPartners), (Nexus Capital) re: outstanding due diligence questions for bridging financials	1.0
09/19/2024	JC	Meeting with K. Percy, J. Chan (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim) re: outstanding diligence questions for potential interested parties	0.5
09/19/2024	KP	Meeting with K. Percy, J. Chan (AlixPartners), B. Thorn, J. Ramsden (Big Lots), S. Erickson, M. Gottlieb (Guggenheim) re: outstanding diligence questions for potential interested parties	0.5
09/19/2024	JJ	Create support for a due diligence request- other expense breakdown and explanation of YoY trend	1.5
09/19/2024	JJ	Create supporting material and corresponding with the company to deliver due diligence items	2.0
09/19/2024	KP	Meeting with Nexus and Boston Consulting Group re: finance due diligence issues	1.7
09/23/2024	JJ	Call with C. Dyett, J. Schroeder, and K. Walsh, L. Zelov (all Guggenheim) to discuss outstanding due diligence requests	0.6
09/23/2024	JC	Coordinating outstanding diligence tasks	0.1
09/23/2024	TR	Provide SC modeling details to mgmt team re: BCG/Nexus diligence request	1.1
09/23/2024	JJ	Review schedules to meet diligence request - specifically on SG&A expenses and resolving geography of P&L issues	2.8
09/23/2024	JJ	Supporting ad hoc due diligence request from stalking horse bidder with respect to distribution/transportation expense and sg&a assumptions	2.0



Big Lots, Inc.
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Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/24/2024	SS	Meeting with S. Scales, J. Chan, T. Reid, J. Jang (AlixPartners), A. Webb (BCG), J. Schroeder (Big Lots) re: Distribution and Transportation analysis	0.9
09/24/2024	JJ	Meeting with S. Scales, J. Chan, T. Reid, J. Jang (AlixPartners), A. Webb (BCG), J. Schroeder (Big Lots) re: Distribution and Transportation analysis	0.9
09/24/2024	JC	Meeting with S. Scales, J. Chan, T. Reid, J. Jang (AlixPartners), A. Webb (BCG), J. Schroeder (Big Lots) re: Distribution and Transportation analysis	0.9
09/24/2024	TR	Coordinate BCG meeting re: CIM supply chain savings	0.6
09/24/2024	JJ	Meeting with C. Dyett (Big Lots) to discuss outstanding due diligence issues	0.5
09/24/2024	JJ	Meeting with C. Dyett (Big Lots), C. To (BCG) to discuss due diligence questions with focus on payroll and other	1.0
09/24/2024	TR	Review supply chain source data from summer modeling	0.5
09/24/2024	JJ	Review due diligence questions from the stalking horse bidder especially re: the p&l reconciliation	3.0
09/24/2024	TR	Meeting with S. Scales, J. Chan, T. Reid, J. Jang (AlixPartners), A. Webb (BCG), J. Schroeder (Big Lots) re: Distribution and Transportation analysis	0.9
09/25/2024	JJ	Create a back up of LRP to show a GoB vs BoC split as well as SG&A savings assumption built	3.0
09/25/2024	JJ	Draft a response for the follow up questions the stalking horse bidder came up with post meeting- focus being comp data and margins	2.2
09/25/2024	JJ	Meeting with S. Damon, B. Morgan (Nexus), J. Schroeder, C. Dyett (Big Lots), M. Gottlieb, L. Zelov (Guggenheim) to discuss outstanding due diligence questions	1.1
09/26/2024	JJ	Analyze the decrease in payroll and other cost from FY23 to the proforma numbers	1.5
09/26/2024	JJ	Working out the geography issue and drafting a response back to the stalking horse bidder	1.5
09/26/2024	JJ	Respond to a due diligence question from the prior meeting - closing loops on reconciliation item and other items	2.0
09/26/2024	JEC	Review diligence request list from UCC advisors to assess current documents on-hand	0.8
09/27/2024	TR	Discussion with A. Webb (BCG) re: future supply chain model capacity	0.3
09/27/2024	JJ	Review adhoc due diligence items - drilling into GAAP to NON-GAAP adjustment for historical period	2.0
09/27/2024	AP	Review diligence items sent from lender group	1.1
09/27/2024	AP	Review diligence items sent from UCC advisor	0.9
09/27/2024	JEC	Review diligence requests to assess existing information	0.7
09/27/2024	JJ	Review of other business plan related outstanding due diligence requests and working on open items- including corresponding with the client and external stakeholders	1.5
09/30/2024	AP	Develop liquidity model to be shared with advisors for diligence call	1.2
09/30/2024	JJ	Meeting with L. Zelov (Guggenheim), and C. Dyett (Big Lots) to discuss outstanding due diligence questions	0.5
09/30/2024	JJ	Review diligence request - specific focus on borrowing base and other liquidity items	0.6
09/30/2024	AP	Review of diligence questions from advisors	1.1



Big Lots, Inc.
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Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
09/30/2024	AP	Update diligence items for lender group	1.3
Total Professional Hours			<u>61.7</u>



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Re: Due Diligence Support
Code: 20008940PA0003.1.21

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	8.8	12,144.00
Steve Scales	\$1,225	0.9	1,102.50
Jarod E Clarrey	\$1,100	1.5	1,650.00
Job Chan	\$1,100	6.9	7,590.00
Thomas Reid	\$895	3.4	3,043.00
Anthony Perrella	\$810	9.0	7,290.00
Jimmy Jang	\$750	31.2	23,400.00
Total Professional Hours and Fees		61.7	\$ 56,219.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	RS	Analyze metrics for stores in Texas to provide report	0.5
09/09/2024	RS	Attend meeting with J. Graub (A&G), J. Nanberg, V. Cattano (Big Lots Real Estate), J. Chan, R. Steere (both AlixPartners) to discuss open real estate items	0.8
09/09/2024	JC	Attend meeting with J. Graub (A&G), J. Nanberg, V. Cattano (Big Lots Real Estate) to discuss open real estate items	0.8
09/09/2024	JC	Draft landlord correspondence re: outstanding liabilities	0.3
09/09/2024	RS	Prepare draft of landlord outreach response	0.3
09/09/2024	RS	Prepare lease cure exhibit for court filing	2.3
09/09/2024	RS	Prepare lease tracker spreadsheet	1.8
09/09/2024	RS	Respond to client outreach re: store closing matters	1.3
09/09/2024	JC	Meeting with S. Piraino (Davis Polk), H. Baer (Kroll), and R. Steere, J. Chan (AlixPartners) to discuss noticing of landlords	0.4
09/09/2024	RS	Meeting with S. Piraino (Davis Polk), H. Baer (Kroll), and R. Steere, J. Chan (AlixPartners) to discuss noticing of landlords	0.4
09/10/2024	RS	Meeting with J. Rollins (Big Lots) re: store closure process	0.5
09/10/2024	RS	Perform net proceeds analysis for GOB stores	1.4
09/10/2024	RS	Review GOBs for KY	0.2
09/10/2024	RS	Send emails to DPW re: lease rejections	0.4
09/10/2024	JC	Meeting with J. Chan, R. Steere (both AlixPartners), J. Nanberg, C. Macke, V. Cattano, B. Meginnis, J. Lopez (all Big Lots), J. Graub and E. Potocek (both A&G) re: daily real estate meeting	0.7
09/10/2024	RS	Meeting with J. Chan, R. Steere (both AlixPartners), J. Nanberg, C. Macke, V. Cattano, B. Meginnis, J. Lopez (all Big Lots), J. Graub and E. Potocek (both A&G) re: daily real estate meeting	0.7
09/11/2024	RS	Analyze store performance to assess closure needs	1.6
09/11/2024	JC	Correspondence with A&G to discuss upcoming closure schedule of Big Lots stores	0.3
09/11/2024	RS	Create working store list for DPW	0.2
09/11/2024	JC	Review documentation provided by A&G re: store closure process	0.4
09/11/2024	RS	Review follow up email from real estate meeting	0.3
09/11/2024	RS	Send emails to A&G re: store closures	0.6
09/11/2024	RS	Update store lease tracker spreadsheet	1.4
09/11/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke, V. Cattano, B. Meginnis, J. Lopez (Big Lots), J. Graub and E. Potocek (A&G) re: daily real estate meeting	0.8
09/11/2024	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Shpeen (Davis Polk), J. Graub, A. Graiser (A&G), S. Erickson (Guggenheim) re: store closing order	0.6
09/11/2024	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Shpeen (Davis Polk), J. Graub, A. Graiser (A&G), S. Erickson (Guggenheim) re: store closing order	0.6
09/11/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke, V. Cattano, B. Meginnis, J. Lopez (Big Lots), J. Graub and E. Potocek (A&G) re: daily real estate meeting	0.8



Big Lots, Inc.
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Columbus, OH 43081

Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/11/2024	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Shpeen (Davis Polk), J. Graub, A. Graiser (A&G), S. Erickson (Guggenheim) re: store closing order	0.6
09/12/2024	RS	Call with J. Goldberger (DPW) re: lease rejections	0.1
09/12/2024	SS	Coordinating schedules and preparing for meeting with A&G re: DC leases	0.3
09/12/2024	RS	Incorporate A&G deal status updates into store tracker spreadsheet	1.8
09/12/2024	KP	Meeting with K. Percy, R. Steere, J. Chan (AlixPartners), A. Graiser (A&G), A. Shpeen (D. Polk) re: store closing cadence	0.5
09/12/2024	RS	Meeting with K. Percy, R. Steere, J. Chan (AlixPartners), A. Graiser (A&G), A. Shpeen (D. Polk) re: store closing cadence	0.5
09/12/2024	JC	Meeting with K. Percy, R. Steere, J. Chan (AlixPartners), A. Graiser (A&G), A. Shpeen (D. Polk) re: store closing cadence	0.5
09/12/2024	JC	Review real estate deal submittals provided by A&G Realty	0.3
09/12/2024	JC	Review updated cadence of store closure timeline	0.3
09/12/2024	RS	Send emails to Big Lots and A&G re: updated store closure timeline	0.4
09/12/2024	RS	Update GOB store closure list	0.4
09/12/2024	RS	Update GOB store closure timeline	0.4
09/12/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: review store closure listing	0.5
09/12/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: daily real estate update	0.6
09/12/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: review store closure listing	0.5
09/12/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Graub (A&G Realty), V. Cattano, J. Nanberg (Big Lots) re: daily real estate update	0.6
09/13/2024	SS	Call with BL leadership and A&G (Eric Potocek) re: DC lease renegotiation	0.5
09/13/2024	JC	Meeting with C. Macke, V. Cattano, J. Nanberg (Big Lots) re: daily real estate task review	0.8
09/13/2024	RS	Review Gordon Brothers SOW 10	0.4
09/13/2024	JC	Review real estate store deal submission process	0.5
09/13/2024	RS	Update store closure list	0.9
09/13/2024	JC	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), S. Piraino (Davis Polk) re: vendor outreach and trade agreements	0.5
09/13/2024	KP	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), S. Piraino (Davis Polk) re: vendor outreach and trade agreements	0.5
09/13/2024	TR	Meeting with K. Percy, J. Chan, T. Reid (AlixPartners), S. Piraino (Davis Polk) re: vendor outreach and trade agreements	0.5
09/16/2024	JC	Correspondence with A&G and Big Lots Real estate to discuss landlord talking points	0.2
09/16/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: daily real estate store meetings	1.0
09/16/2024	JC	Prepare outline of transition services agreement to facilitate discussion with buyer	0.6
09/16/2024	RS	Review emails re: store closures	0.6
09/16/2024	JC	Review store closure plan for following wave	0.2
09/16/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg (Big Lots) re: daily real estate store meetings	1.0



Big Lots, Inc.
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Columbus, OH 43081

Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/17/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: review store lease assumptions and cures	0.4
09/17/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), S. Piraino, J. Goldberger (Davis Polk) re: lease sale process	0.5
09/17/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, J. Schroeder, K. Nix (Big Lots) re: discuss store closing phasing	0.5
09/17/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, V. Cattano (Big Lots) re: discussing deal submittals for stores	1.5
09/17/2024	RS	Analyze proceeds by store based on lease auction results	1.2
09/17/2024	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Dillard (Big Lots) re: hardware discussion and disposal	0.5
09/17/2024	RS	Draft new list of store closures	0.3
09/17/2024	RS	Review stores with no deal possible to assess long-term potential	0.4
09/17/2024	RS	Revise dashboard based on auction results	0.6
09/17/2024	RS	Revise store tracker based on deal results	1.1
09/17/2024	RS	Send emails to Big Lots team re: store closure timing	0.2
09/17/2024	RS	Update store tracker based on operational updates	0.6
09/17/2024	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Dillard (Big Lots) re: hardware discussion and disposal	0.5
09/17/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: review store lease assumptions and cures	0.4
09/17/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), S. Piraino, J. Goldberger (Davis Polk) re: lease sale process	0.5
09/17/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, J. Schroeder, K. Nix (Big Lots) re: discuss store closing phasing	0.5
09/17/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, V. Cattano (Big Lots) re: discussing deal submittals for stores	1.5
09/17/2024	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Dillard (Big Lots) re: hardware discussion and disposal	0.5
09/18/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: lease sales process and next steps	0.8
09/18/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots) re: discussion of store closure procedures	0.6
09/18/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek, A. Grasier (A&G) re: daily real estate store process review	0.7
09/18/2024	JC	Correspondence with DPW and A&G to discuss next steps on lease sale process	0.1
09/18/2024	JC	Corresponding internally re: lease sale process	0.3
09/18/2024	RS	Finalize new store closure wave	0.7
09/18/2024	JC	Prepare Lease Sale Summary and Cure Tracker	0.6
09/18/2024	RS	Respond to email inquiries re: lease cure amounts	0.3
09/18/2024	RS	Respond to inquiries re: store closing operational details	0.9
09/18/2024	RS	Review and approve NNN payment run for invoices due	0.4
09/18/2024	RS	Update store tracker based on store closure operations	0.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/18/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: lease sales process and next steps	0.8
09/18/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots) re: discussion of store closure procedures	0.6
09/18/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek, A. Grasier (A&G) re: daily real estate store process review	0.7
09/19/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek (A&G Realty) re: to discuss deal submissions	0.7
09/19/2024	RS	Analyze lease documents to reconcile cure disputes	0.6
09/19/2024	JC	Corresponding with Big Lots real estate team re: outstanding cures	0.3
09/19/2024	RS	Prepare lease cure exhibits	0.4
09/19/2024	RS	Prepare lease rejection exhibits	0.6
09/19/2024	RS	Provide updated landlord names for post-auction notice	0.6
09/19/2024	RS	Reconcile A&G deal tracker to store dashboard	0.4
09/19/2024	JC	Review cure cost information and reconciling outstanding items	0.4
09/19/2024	RS	Review requested R&Ws from auction bidders	0.3
09/19/2024	JC	Review supporting information related to lease sales	0.6
09/19/2024	RS	Send emails to Big Lots team re: lease sale process	0.3
09/19/2024	RS	Send emails to DPW re: abandoned property and lease amendments	0.4
09/19/2024	RS	Update lease sale and cure tracker database	0.9
09/19/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek (A&G Realty) re: to discuss deal submissions	0.7
09/20/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots) re: daily real estate meeting sync	0.8
09/20/2024	RS	Respond to inquiries re: store closure operations	0.4
09/20/2024	RS	Review financials and historical performance for certain closed stores	0.9
09/20/2024	RS	Review ledger of Big Lots owned assets at stores	0.3
09/20/2024	JC	Review supporting information related to lease sales	0.4
09/20/2024	RS	Update store dashboard to include additional requested metrics	1.3
09/20/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots) re: daily real estate meeting sync	0.8
09/22/2024	RS	Review new emails re: store closure operations	0.5
09/23/2024	JJ	Meeting with J. Jang, R. Steere (AlixPartners) re: buyer diligence questions	0.3
09/23/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots) re: lease sale status	0.5
09/23/2024	JC	Meeting with J. Chan, R. Steere (both AlixPartners), V. Cattano, J. Nanberg, C. Macke (all Big Lots), A. Graiser, E. Potocek (both A&G) re: daily real estate update	0.5
09/23/2024	JC	Corresponding with A&G and DPW to discuss real estate issues	0.2
09/23/2024	RS	Finalize store closure list	0.2
09/23/2024	JC	Follow-up with Big Lots real estate re: outstanding cure amounts for lease sales	0.2
09/23/2024	RS	Prepare schedule of landlords on the UCC	1.2
09/23/2024	JC	Review asserted cure disputes and balances	0.5
09/23/2024	RS	Review new emails re: cure disputes	0.4
09/23/2024	RS	Review new emails re: lease sales	0.2



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09/23/2024	JC	Review noticing parties for lease sale	0.3
09/23/2024	JC	Review reconciliations for Insurance/NNN/Taxes	0.2
09/23/2024	RS	Send email summarizing GOB and deal savings for Big Lots team	0.4
09/23/2024	RS	Update lease auction tracker based on filed exhibit	0.4
09/23/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots) re: lease sale status	0.5
09/23/2024	RS	Meeting with J. Chan, R. Steere (both AlixPartners), V. Cattano, J. Nanberg, C. Macke (all Big Lots), A. Graiser, E. Potocek (both A&G) re: daily real estate update	0.5
09/23/2024	RS	Meeting with J. Jang, R. Steere (AlixPartners) re: buyer diligence questions	0.3
09/24/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek (A&G Realty) re: deal submittal reviews	2.0
09/24/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (Big Lots), A. Graiser, E. Potocek (A&G) re: daily real estate update	0.3
09/24/2024	RS	Analyze inventory levels for closing stores	0.4
09/24/2024	JC	Coordinating store closure process with Big Lots operations team	0.6
09/24/2024	JC	Coordinating with A&G and DPW on lease sale process	0.3
09/24/2024	JC	Coordinating with Big Lots real estate on store closure process	0.6
09/24/2024	JC	Corresponding with A&G to discuss landlord strategy	0.3
09/24/2024	JC	Corresponding with Big Lots Real Estate team re: store EBITDA	0.2
09/24/2024	JC	Corresponding with Davis Polk on outstanding real estate issues	0.2
09/24/2024	JC	Corresponding with DPW on real estate issues due to store rejections	0.3
09/24/2024	RS	Create dashboard table for deal negotiations	0.6
09/24/2024	RS	Create file for stores with taxing authority requests	0.3
09/24/2024	RS	Create new dashboard tables for GOB stores	0.3
09/24/2024	JC	Meeting with J. Goldberger (DPW), M. Matlat (A&G Realty), D. Butz (Morris Nichols) re: lease auction process	0.3
09/24/2024	JC	Meeting with M. Gottlieb (Guggenheim) re: store closure listing	0.2
09/24/2024	RS	Meeting with C. Macke, J. Nanberg, D. Dorschner (Big Lots), E. Potocek (A&G) re: real estate deals	1.0
09/24/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek (A&G Realty) re: deal submittal reviews	2.0
09/24/2024	RS	Prepare new store closure list	0.5
09/24/2024	JC	Review current status of lease sales	0.3
09/24/2024	JC	Review draft of landlord correspondence from Davis Polk	0.2
09/24/2024	RS	Review emails re: lease rejection procedures	0.2
09/24/2024	JC	Review Mechanics Lien filed on Columbus DC and correspondence with lender advisors	0.2
09/24/2024	RS	Review tracking spreadsheet for keys sent to rejected stores	0.3
09/24/2024	RS	Update store dashboard to reflect deal decisions	0.7
09/24/2024	RS	Update store tracker based on GOB closures	0.4
09/24/2024	RS	Update store tracker file to reflect latest status of stores	0.5
09/24/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), V. Cattano, J. Nanberg, C. Macke (Big Lots), A. Graiser, E. Potocek (A&G) re: daily real estate update	0.3
09/25/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: daily real estate sync	1.0



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09/25/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, V. Cattano (Bigs Lots) re: continuation of store review and closure process discussion	1.5
09/25/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, V. Cattano (Bigs Lots), E. Potocek (A&G Realty) re: store closure review	0.5
09/25/2024	RS	Analyze nearby sales transfer for GOB closures	0.4
09/25/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: daily real estate sync	1.0
09/25/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, V. Cattano (Bigs Lots) re: continuation of store review and closure process discussion	1.5
09/25/2024	RS	Call with E. Potocek (A&G) re: deal dashboard	0.1
09/25/2024	RS	Create analysis of deal negotiation progress to new chain footprint	0.3
09/25/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, V. Cattano (Bigs Lots), E. Potocek (A&G Realty) re: store closure review	0.5
09/25/2024	RS	Review new emails re: real estate operations	0.4
09/25/2024	RS	Review weekly NNN and October rent payment file	0.8
09/25/2024	RS	Revise store closure, rejection and cure exhibits	0.1
09/25/2024	RS	Send emails to Big Lots real estate admin re: October rent file	0.3
09/25/2024	RS	Update store dashboard based on requested view from Big Lots team	0.3
09/26/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), E. Potocek, J. Graub (A&G Realty), S. Erickson (Guggenheim) re: discuss update on sale process	0.5
09/26/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), E. Potocek, J. Graub (A&G Realty) re: real estate deal submittal review	1.3
09/26/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Ramsden, J. Nanberg (Big Lots) re: continuation of store closure discussion	0.5
09/26/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Ramsden, J. Nanberg (Big Lots) re: discuss store closure list	0.5
09/26/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), E. Potocek, J. Graub (A&G Realty), S. Erickson (Guggenheim) re: discuss update on sale process	0.5
09/26/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), E. Potocek, J. Graub (A&G Realty) re: real estate deal submittal review	1.3
09/26/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Ramsden, J. Nanberg (Big Lots) re: continuation of store closure discussion	0.5
09/26/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Ramsden, J. Nanberg (Big Lots) re: discuss store closure list	0.5
09/26/2024	JC	Corresponding with DPW on landlord requests for store closure process	0.3
09/26/2024	RS	Create bridge for store footprint	0.7
09/26/2024	RS	Create slide deck for real estate deal metrics	1.8
09/26/2024	JC	Meeting with J. Nanberg (Big Lots), E. Potocek, J. Graub (A&G Realty) re: daily real estate status update	0.4
09/26/2024	JC	Preparing analysis for store closures in preparation for Big Lots meeting	0.6
09/26/2024	RS	Revise store closure lists	0.5
09/27/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), E. Potocek, J. Graub (A&G Realty) re: daily real estate sync	0.8
09/27/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), E. Glucoft (Nexus) re: discussing revising store closure listing	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/27/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Schroeder, J. Nanberg (Big Lots), L. Zelov, M. Gottlieb (Guggenheim) re: store closures	1.0
09/27/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), E. Potocek, J. Graub (A&G Realty) re: daily real estate sync	0.8
09/27/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg (Big Lots), S. Erickson, M. Gottlieb (Guggenheim), E. Glucoft (Nexus) re: discussing revising store closure listing	0.5
09/27/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Schroeder, J. Nanberg (Big Lots), L. Zelov, M. Gottlieb (Guggenheim) re: store closures	1.0
09/27/2024	JC	Corresponding with DPW and Big Lots real estate team on operational real estate issues	0.2
09/27/2024	JC	Corresponding with DPW on landlord requests for store closure process	0.3
09/27/2024	RS	Finalize store closure exhibit and noticing list	0.7
09/27/2024	JC	Meeting with J. Goldberger, S. Piraino (Davis Polk), M. Matlat (A&G Realty) re: real estate sales	0.7
09/27/2024	RS	Review cure disputes from lease sales	0.4
09/27/2024	RS	Review finalized October rent run	0.5
09/27/2024	JC	Review store closure analysis in preparation for Nexus meetings	0.6
09/27/2024	RS	Review store trends and comments for contemplated closures	0.7
09/27/2024	RS	Send emails re: store lockboxes	0.4
09/27/2024	RS	Send emails to Big Lots re: store lockout	0.3
09/27/2024	RS	Update store tracking dashboard based on latest deal results	0.9
09/28/2024	RS	Research closed store status based on outreach	0.2
09/28/2024	RS	Respond to DPW re: store closure outreach	0.1
09/29/2024	RS	Prepare requested slides on real estate deals for Big Lots	2.8
09/30/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek, J. Graub (A&G Realty) re: daily real estate update call	0.5
09/30/2024	JC	Meeting with J. Chan, R. Steere (AlixPartners), S. Erickson, J. Borow (Guggenheim), J. Ramsden, J. Nanberg (Big Lots) re: discuss store closures	0.4
09/30/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, C. Macke (Big Lots), E. Potocek, J. Graub (A&G Realty) re: daily real estate update call	0.5
09/30/2024	RS	Meeting with J. Chan, R. Steere (AlixPartners), S. Erickson, J. Borow (Guggenheim), J. Ramsden, J. Nanberg (Big Lots) re: discuss store closures	0.4
09/30/2024	RS	Compare financial advisor store closure list to actual	0.8
09/30/2024	JC	Corresponding with DPW on lease sale procedures	0.2
09/30/2024	JC	Corresponding with DPW on outstanding real estate issues	0.2
09/30/2024	JC	Corresponding with landlord about keys/lockbox	0.2
09/30/2024	JC	Corresponding with landlords about status of their lease	0.2
09/30/2024	KP	Discussion with S Hutkai (BL) and E Amendola (A&G) re: lease negotiations	0.5
09/30/2024	JC	Meeting with J. Borow (Guggenheim) re: discuss store closures	0.3
09/30/2024	JC	Meeting with J. Graub (A&G Realty) re: discuss lease sales	0.1
09/30/2024	RS	Read and respond emails to Big Lots team re: store closure operations	1.4
09/30/2024	RS	Reconcile tracking numbers for keys returned to landlords	0.4
09/30/2024	JC	Review draft stipulation for landlord termination agreement	0.2
09/30/2024	JC	Review summary of landlord negotiations and closures	0.3



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<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
Total Professional Hours			<u><u>128.3</u></u>



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	2.6	3,588.00
Steve Scales	\$1,225	0.8	980.00
Job Chan	\$1,100	42.2	46,420.00
Thomas Reid	\$895	0.5	447.50
Jimmy Jang	\$750	0.3	225.00
Rowan Steere	\$625	81.9	51,187.50
Total Professional Hours and Fees		128.3	\$ 102,848.00



Big Lots, Inc.
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Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/23/2024	JH	Attend meeting with S. Raver, S. Hutkai, J. Tanguay (all BL), J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) to discuss bankruptcy accounting overview	0.5
09/23/2024	JH	Call with J. Horgan and J. Clarrey (both AlixPartners) re: follow-ups on accounting topics	0.2
09/23/2024	JEC	Attend meeting with S. Raver, S. Hutkai, J. Tanguay (all BL), J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) to discuss bankruptcy accounting overview	0.5
09/23/2024	JEC	Call with J. Horgan and J. Clarrey (both AlixPartners) re: follow-ups on accounting topics	0.2
09/23/2024	JEC	Develop correspondence re: accounting matters	0.2
09/23/2024	JH	Prepare updates to presentation topics for call with S. Raver, S. Hutkai, J. Tanguay (BL) re: ASC 852 bankruptcy accounting overview and ASC 805 acquisition accounting for potential buyers under proposed Section 363 sale	1.0
09/23/2024	SL	Attend meeting with S. Raver, S. Hutkai, J. Tanguay (all BL), J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) to discuss bankruptcy accounting overview	0.5
09/24/2024	JH	Participate in discussion re: bankruptcy accounting work plan for company to prepare trial balance level support for balance sheet's liabilities subject to compromise with J. Clarrey, S. Lemack, J. Horgan (AlixPartners)	0.9
09/24/2024	JEC	Participate in discussion re: bankruptcy accounting work plan for company to prepare trial balance level support for balance sheet's liabilities subject to compromise with J. Clarrey, S. Lemack, J. Horgan (AlixPartners)	0.9
09/24/2024	JEC	Compile balance sheet analysis to support accounting compliance	0.6
09/24/2024	JH	Prepare discussion topics on bankruptcy accounting work plan for meeting with J. Clarrey, S. Lemack (AlixPartners)	0.6
09/24/2024	JH	Respond to follow-ups from J. Clarrey (AlixPartners) re: bankruptcy accounting related requests to be provided to accounting team	0.3
09/24/2024	SL	Participate in discussion re: bankruptcy accounting work plan for company to prepare trial balance level support for balance sheet's liabilities subject to compromise with J. Clarrey, S. Lemack, J. Horgan (AlixPartners)	0.9
09/25/2024	JH	Prepare comments to discuss with S. Raver (BL) re: legal entity accounting and reporting matters	0.6
09/30/2024	JH	Prepare comments and questions for J. Clarrey (AlixPartners) re: preparation of LSTC template for trial balance level liabilities assessment for required GAAP bankruptcy reporting and classification of liabilities subject to compromise on the Debtors' legal entity balance sheets	0.5
Total Professional Hours			8.4



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Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

PROFESSIONAL	RATE	HOURS	FEES
James Horgan	\$1,200	4.6	5,520.00
Jarod E Clarrey	\$1,100	2.4	2,640.00
Sam Lemack	\$895	1.4	1,253.00
Total Professional Hours and Fees		8.4	\$ 9,413.00



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Re: Travel Time
Code: 20008940PA0003.1.31

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/09/2024	SS	Travel from ATL to CMH to attend in-person meetings at Big Lots HQ	3.5
09/09/2024	TR	Travel from Charleston, SC, to Columbus, OH, to attend client meetings	3.5
09/09/2024	JC	Travel from Dallas, TX (Home) to Columbus, Ohio (Big Lots)	3.0
09/09/2024	KP	Travel from Home to Wilmington, DE	3.5
09/09/2024	JEC	Travel from STL to PHL	2.0
09/09/2024	RS	Travel to Big Lots site	2.0
09/10/2024	RMT	Travel from ORD to CMH for client site work	2.0
09/10/2024	KP	Travel from Wilmington, DE to Columbus, OH	3.0
09/10/2024	AP	Travel time from LGA to CMH	2.0
09/10/2024	JJ	Travel to Client Site	2.5
09/11/2024	JEC	Travel from PHL to STL	2.9
09/12/2024	SS	Travel from CMH to ATL. Home from client site	3.5
09/12/2024	AP	Travel from CMH to DTW	1.2
09/12/2024	RMT	Travel from CMH to ORD for Chicago Office events	2.0
09/12/2024	KP	Travel from Columbus, OH to Home	3.0
09/12/2024	TR	Travel from Columbus, OH, to Charleston, OH, after attending client meetings	3.5
09/12/2024	JC	Travel from Columbus, Ohio (Big Lots) to Dallas, TX (Home)	3.0
09/12/2024	RS	Travel home from BL site	2.0
09/12/2024	JJ	Travel to New York (Home) to Columbus (Client)	2.0
09/16/2024	SS	Travel from ATL to CMH. Home to Big Lots HQ for in-person meetings	3.5
09/16/2024	TR	Travel from Charleston, SC, to Columbus, OH, to attend client meetings.	3.5
09/16/2024	KP	Travel from Home to Columbus, OH	3.0
09/16/2024	RMT	Travel from ORD to CMH for client site work	2.0
09/16/2024	JEC	Travel from STL to CMH	1.7
09/16/2024	AP	Travel time from DTW to CMH (client site)	1.2
09/16/2024	RS	Travel from Chicago (Home) to Columbus (Big Lots)	2.0
09/16/2024	JJ	Travel from New York (Home) to Columbus (Big Lots)	2.5
09/17/2024	JC	Travel from NYC (Home) to Columbus, Ohio (Big Lots)	2.0
09/18/2024	SS	Travel from CMH to LGA. From Big Lots HQ to AlixPartners office	2.0
09/19/2024	JJ	Travel from Columbus (Client) to NYC (Home)	2.5
09/19/2024	AP	Travel from CMH (client site) to LGA	2.0
09/19/2024	JEC	Travel from CMH to STL	3.0
09/19/2024	KP	Travel from Columbus, OH to Home	3.0
09/19/2024	TR	Travel from Columbus, OH, to Charleston, SC, after attending client meetings.	3.5
09/19/2024	JC	Travel from Columbus, Ohio (Big Lots) to Dallas, TX (Home)	3.0
09/19/2024	RS	Travel home from BL site	2.0
09/19/2024	RMT	Traveling from CMH to ORD to go back from client work	1.9
09/23/2024	TR	Travel from Charleston, SC, to Columbus, SC, for client meetings	3.5
09/23/2024	JC	Travel from Dallas, TX (Home) to Columbus, Ohio (Big Lots)	3.0
09/23/2024	JJ	Travel from LGA to Client Site	2.0
09/23/2024	AP	Travel from LGA to CMH (client site)	2.0
09/23/2024	RMT	Travel from ORD to CMH for client site work	1.8
09/25/2024	RMT	Travel from CMH to Detroit	2.0
09/25/2024	KP	Travel from South Carolina to Columbus, OH	3.0
09/26/2024	JJ	Travel to New York (Home) to Columbus (Client)	2.5
09/26/2024	AP	Travel from CMH (client site) to LGA	2.0



Big Lots, Inc.
 4900 E. Dublin Granville Road
 Columbus, OH 43081

Re: Travel Time
 Code: 20008940PA0003.1.31

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
09/26/2024	JC	Travel from Columbus, Ohio (Big Lots) to Dallas, TX (Home)	3.0
09/26/2024	RS	Travel home from Big Lots site	2.0
09/27/2024	KP	Travel from Columbus, OH to Houston, TX	3.0
09/27/2024	TR	Travel from Columbus, OH, to Charleston, SC, after client meetings	3.5
09/29/2024	KP	Travel from Houston, TX to Columbus, OH	3.0
09/30/2024	SS	Travel from ATL to Big Lots HQ for in-person meetings	3.5
09/30/2024	TR	Travel from Charleston, SC, to Columbus, OH, for client meetings	3.5
09/30/2024	AP	Travel from LGA to CMH (client site)	2.0
09/30/2024	RMT	Travel from ORD to CMH for client site work	1.8
09/30/2024	RS	Travel from Chicago (Home) to Columbus (Big Lots)	2.5
Total Professional Hours			144.0



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,380	24.5	33,810.00
Steve Scales	\$1,225	16.0	19,600.00
Jarod E Clarrey	\$1,100	9.6	10,560.00
Job Chan	\$1,100	17.0	18,700.00
Thomas Reid	\$895	24.5	21,927.50
Anthony Perrella	\$810	12.4	10,044.00
Rosa Mecklemburg Tenorio	\$770	13.5	10,395.00
Jimmy Jang	\$750	14.0	10,500.00
Rowan Steere	\$625	12.5	7,812.50
Total Professional Hours and Fees		131.5	\$ 135,536.50
Less 50% Travel			(67,768.25)
Total Professional Fees			\$ 67,768.25